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COLLEGE FILE S
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Huachung
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Lyford, Oliver S. 1946-1949

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February 5, 1946

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

My dear Mr. Lyford:

In looking over the minutes of the last meeting of the Board of Founders of Central China College I find you and I were appointed a committee to proceed with the steps to change the name of the college. I have been so frightfully busy that I haven't suggested we get busy on this. Also, I have a very good idea this should be delayed until after the business of the United Board is settled.

Vote number 71 had to do with the Treasurer looking up the annual contributions by each unit of Huachung for the past ten years and report to the next meeting. I presume this has been in your mind so please pardon me for mentioning it.

With very best wishes and kind regards.

Very sincerely yours,

J. Earl Fowler

JEF:O

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CLASS OF SERVICE
 This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

WESTERN UNION ¹²⁰¹

A. N. WILLIAMS
 PRESIDENT

SYMBOLS
 DL = Day Letter
 NL = Night Letter
 LC = Deferred Cable
 NLT = Cable Night Letter
 Ship Radiogram

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination

file = Huachung

February 15, 1946

AMCHUMISS
 HANKOW
 (China)

CABLING PICKENS FIFTEEN THOUSAND AMERICAN YOUR ORDER
 STOP WITHIN THIS LIMIT PURCHASE FOR HUACHUNG IN
 FOLLOWING ORDER ITEMS ECFB KEMP LETTER TO WEI JANUARY
 TWENTYFOURTH STOP IF SUM INSUFFICIENT CABLE ADDITIONAL
 REQUIREMENT.

Chg: Huachung College

ARTHUR SHERMAN

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

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NOTE: This same letter was sent also to: Rev. Arthur M. Sherman
New York
Dr. John W. Wood
New York

February 20, 1946

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

Dear Mr. Lyford:

Herewith a draft of the minutes of the
Board of Founders' meeting of February 15th.
Will you please make any additions or correc-
tions and then return it to this office.

With all good wishes,

Very sincerely yours,

(Miss) Elaine Olson
Secretary to Mr. Fowler

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DIRECT

CLASS OF SERVICE DESIRED	
FOREIGN	DOMESTIC
FULL RATE	FULL RATE
CDE	DAY LETTER
DEFERRED	SERIAL SERVICE
RADIO LETTER	NIGHT MESSAGE
PRESS	NIGHT LETTER



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CABLE NLT MAR. 18, 1946

79

Via

RICHARD BIEN
 HUACHUNG COLLEGE
 HSICHOW TALIYUN (CHINA)

COES MOVING ESTIMATE JANUARY FIFTEEN APPROVED FOR THIS UCR FIRST PAYMENT FIVEMILLION SECOND TWELVEMILLION OTHERS EXPECTED MEANWHILE USE TEMPORARILY COLLEGE OPERATING RESERVES FOR MOVING AND COLLEGE FURNISHINGS WHICH ALL MUST BE PROCURED CHINA STOP NEGOTIATING HERE FOR BOOKS AND LABORATORY EQUIPMENT ACCORDING YOUR LISTS STOP FACULTY REHABILITATION BASIS AS COE FINN DISCUSSED BUT PAYABLE ONLY AFTER ARRIVAL WUCHANG STOP CABLE PROGRESS MOVING STOP ADDISON INSTRUCTING GILMAN ABOUT BUILDING REPAIRS.

OLIVER LYFORD

acct of: Dom. & For. Miss'y Soc'y
 281 4th Ave.

FULL-RATE MESSAGE UNLESS MARKED OTHERWISE

Sender's Name and Address

(Not to be transmitted)

Form 100L TA 73

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CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

Huachung
**WESTERN
UNION**

A. N. WILLIAMS
PRESIDENT

1201

SYMBOLS

DL = Day Letter

NL = Night Letter

LC = Deferred Cable

NLT = Cable Night Letter

Ship Radiogram

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April 15, 1946

GILMAN
AMCHUMISS
HANKOW (CHINA)

TAYLORS CABLE RECEIVED PROCEED WITH ITEMS BUT MAIL EXPLANATION
BEFORE STARTING PERMANENT REPAIRS. STOP LIBRARY STOCKS BEING
PURCHASED HERE STOP CAN YOU OBTAIN GLASS SCREENING STOP REQUISITION
FUNDS FROM PICKENS.

FOWLER LYFORD

Chg: Huachung College

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

1128

ccc file

Mr. Fowler,

Attached is a copy of cablegram received by the Associated Boards in response to a cablegram to Bishop Salzman asking for such action.

This, coupled with lack of official action of the Exec. Committee of the Board of Pioneers, will require some explaining. I will think the matter over

some more and draft a letter to the Ass. Boards.

I have kept copies of Tolson's motions.

C. S. F.

April 29.

JMF

Cablegram received by Associated Boards April 29, 1946

Directors Hua Chung representing the five cooperating missions accept March report reserving right make further representations if necessary when full meeting assembles.

Gilman.

Phoned to Lyford by Dr. Corbett.

Hua Chang College,
Hsichow,
March 11, 1946. (Received)

Mr. Oliver S. Lyford,
54 Dana Place,
Englewood, N. J.,

Received 11/11/46

Dear Mr. Lyford,

I have been wondering if the joint account is still frozen or it is possible for us to draw drafts on it from this end now. As long as we have been here in Hsichow, it has not made much difference, but with our hoped for return to Wuchang, it would be of assistance to know if we could draw them if necessary.

I have not yet heard from Shanghai in reference to the exchange business which I mentioned in my last letter to you. I have a feeling that we acted a trifle late to have gotten much over two thousand, if we were able to get that. However according to our most recent information (the college radio is not working very well at present) the old official rate of exchange has been abolished and the banks (or at least some of them) are authorized to deal in exchange at a rate of around 2000. Since the first of March there has been a strike of the telegraph workers in some parts of the country so that we are not sure our first wire got through to Shanghai and there has been no answer for the same reason. Last week when we heard of the telegraph strike, Dr. Bien arranged to send through the Bank of China a telegram to Shanghai asking them to remit as soon as possible twenty million to Kunming in order to cover Mr. Tan's needs when he is in Kunming. The Bank has their own radio system so that should have gone through. We have heard nothing more from UCR and so felt it necessary to get some other money on hand. When it comes to a matter of signing contracts Mr. Tan will have to spend somewhere between fifteen and twenty million. Then to add to our feeling of isolation here, today we have an unconfirmed report that the postal workers in the Kunming district have also gone on strike which will mean still less information coming in to us if it is true.

Dr. Bien had a long letter from Dr. Taylor last Friday in which Dr. Taylor sent along estimates of repairs. For repairs to the college buildings and residences, exclusive of glass locks and paint, Dr. Taylor's estimate as of Feb. 26. was a little less than four million dollars. In addition he estimated about a million and a quarter for some college furniture. He says that prices are going up and so this estimate may be low. If we were to figure class room furniture, and students' beds into the above, the furniture in the first estimate was for dining room furniture, and office furniture for the college.

Dr. Taylor also reports that the soldiers have now left the compound which is a good thing. Dr. Bien is going to send more money through to Dr. Taylor after a meeting of the executive committee. Dr. Taylor is also arranging for the purchase of a raft of lumber to come down from Hunan when the high water comes. Lumber is very short in Wuhan at present and that looks like the best way to handle matters.

I expect that Mr. Tan will be starting for Kunming on Wednesday of this week, day after tomorrow in order to make arrangements and sign contracts. It now looks quite likely that we will be able to truck directly from Kunming to Changsha. One company has a schedule of ~~sixteen~~ twelve days for the trip, and offer to pay food and lodging for passengers if they take more than sixteen days. I expect that the first party of the college people will be leaving here the third week in April, the fifteenth to the seventeenth and the second party a week later. The whole trip should be covered in a month if nothing unforeseen occurs en route. That will mean there will be about ninety people in each party. Probably there will be seven trucks in the first party and eight in the second according to our present plans. Dr. Bien has had quotations of rates from two companies in Kunming and it is probable that Mr. Tan will settle with one or the other of them depending upon what he finds out when he gets there and which company he considers more reliable. If the figures which have come here to us

that total would be near five million

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still hold when Mr. Tan gets to Kunming we should be able to cover all the costs of the move for \$60,000,000 and possibly be slightly under this figure. The gasoline which we purchased last November here is going to stand us in good stead for the trip to Kunming and if we hadn't bought it then we would find it much more expensive now. From Kunming east the companies are operating on gasoline which is beginning to come in as far as Changsha from the coast and hence is a bit cheaper than earlier. The last quotation I heard of gasoline in Hankow was nine hundred to a thousand dollars a gallon, (equivalent at present rates to around fifty cents US) That is of course much cheaper than anything here in this part of the country and explains why these rates are lower than we had expected at first.

Dr. Bien is quite busy and asked me to send along the information which I gave you above in regard to word from Dr. Taylor and says that he will try to find time to write later. He has done nothing about a budget for next year, because he is waiting for word from Dr. Wei. In November and December he wrote Dr. Wei about a number of problems for next year. Then about three weeks ago he sent a cable to Dr. Wei asking him for word as what to do about the budget. So far no reply at all has been received from either the letters or the cable. Possibly the answer to the cable has been held up by the strike.

Word which has come through from Wuchang shows that the asking price for the pieces of ground inside the city which we need is way out of question. The last quotation I heard from Mrs. Coe about it was that they were asking two to two and one-half ounces of gold per gang (that is ten feet on a side) or at rates of exchange quoted at the time equivalent to US\$200 for that amount of land. Also in the cases of two pieces we need inside the city, I feel that it may be a long time before we get them, as they belong to guilds and when we tried to buy them before it was not possible to find anyone responsible in the guild who would sign a valid title deed, and I am afraid that the same condition may prevail for sometime in the future.

Prices have risen somewhat during the last couple of weeks and the executive committee protested at its meeting last week, recommended a rice subsidy of 150% for March compared with 80% for February. I expect that it will be the same for April. I think that the system we will use, will be to pay a rice subsidy for April and then for the period of moving, say thirty days we will ~~pay~~ pay a living allowance. Then starting with June a rice subsidy based upon Wuchang prices will be paid. The living allowance during moving has been figured into our total so that will not be an extra. Prices have been rising steeply in Wuhan during the last month and think that part of the trouble there has been a scarcity which will be relieved when the water rises a bit in the river and it is possible for more shipping to move up and down.

Examinations are scheduled for the week April first to sixth, and Commencement on Saturday with everyone busy getting packed up the following week. The students are in the main working hard and will cover most of the work which should have been covered in a longer year.

Most of the faculty are going with the college party. A few of them whose homes are in Canton or Hongkong or south China are travelling independently. It looks as though between sixty and seventy students would be going along in the college party.

With best wishes,

Yours sincerely,

John L. Lee.

Since writing the above Dr. Wei's cable, saying there was an important meeting on March 14th came in. I hope that we may hear shortly after that as to prospects. JLL.

Dr. Richard Brien, Acting President
Hua Chung College,
Hsichow, Yunnan, China

New York, March 30, 1946

B-3
Duplicate

Dear Dr. Brien:

My last letter to you was my B-2 of November 28. Since then I have depended upon Dr. Wei to keep you and Mr. Coe advised of what is going on here. He and I both are handicapped by the diversity of matters requiring careful consideration; also by the fact that both are living far from 281 Fourth Avenue and neither of us has a nearby stenographer available. Your letters and Mr. Coe's arrive regularly and have been very helpful. Dr. Wei and I confer two or three times a week and I feel sure that his letters have given you the results of our discussions.

Money matters in this country in connection with benevolences have been difficult since the war ended. The call for help comes from every direction and is very insistent. On the other hand, the willingness of individuals to give generously has decreased. Fortunately for the Christian Colleges, the interest in China is greater than in most other countries. Nevertheless it is difficult to determine how much money will be forthcoming. Fortunately Hua Chung stands very well with the Associated Boards and the United China Relief because of Dr. Fenn's reports of the realistic way in which money matters are handled at Hsichow.

It was necessary for me to arrive at specific figures as to your requirements and I had to do this in spite of very meagre information. I believe Dr. Wei sent to you my first figures which were in maximum and minimum columns. This did not give a sufficiently positive impression, so I reduced my estimate to the following:

Preliminary Rough Estimate

1. Moving from Hsichow to Wuchang	U.S. \$50,000
2. Repairs to buildings and building equipment, Temporary basis	40,000
3. College furnishings - desks, tables, shelving, etc. Permanent basis (usable in new buildings)	40,000
4. Replacement of books - first year (Ultimate total, \$180,000)	60,000
5. Replacement of laboratory equipment - permanent basis	40,000
6. Reequipment of families of staff and faculty	45,000
	<u>\$ 275,000</u>

Mr. Coe will recognize the sources of my figures for Items 1, 4 and 6, but will wonder where I get the other three. I can only say that they look to others to be well within the range of possibilities and the whole estimate is accepted by the Associated Boards. Mr. Coe's letter L-44 of February 26 indicates that Items 1, 3 and 6 are very high as compared with his Chinese figures at exchange of over 2000 to 1, and I certainly hope that all my figures will prove to be high. If you can keep your actual expenditures well below my estimates it will help a great deal in securing money for the new buildings and their equipment when you start on the new Huachung University. If I did not have great faith in the careful economy which governs all the procedure at Hua Chung, I should hesitate to have my figures known. Furthermore these figures are supposed to cover all the costs of rehabilitation up to the time when a start is made on the new buildings.

My latest information is that all you need for Items 1 and 6, up to the limit of my figures will be provided by the U.C.R. and as much as necessary for Items 2, 3, 4 and 5 will be forthcoming from the Associated Boards or from our five supporting missions. The only question in my mind is as to whether the money will be on hand in time.

The above information leads up to the cablegrams which we have sent to you, as follows:

In answer to your cable received February 23, Dr. Wei cabled you on March 1 "Cable received. Lyford expects money available moving, rehabilitation and operations next year. More definite information after meeting March fourteen."

On March 18 I cabled "Coe's moving estimate January 15 approved. For this U.C.R. first payment five million, second twelve million. Others expected. Meanwhile use temporarily college operating reserves for moving and college furnishings which all must be procured China. Negotiating here for books and laboratory equipment according your lists. Faculty rehabilitation basis as Coe Fenn discussed but payable only after arrival Wuchang. Cable progress moving. Addison instructing Gilman about building repairs."

On March 21 Mr. James Whitney of the National Council cabled Mr. Pickens

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March 30, 1946

at Shanghai: "We held sixty thousand dollars for Hua Chung moving and repairs. Pay Coe or Gilman on demand." On March 22 I cabled you "Pickens has authority pay Coe or Gilman sixty thousand American on demand for moving and repairs being temporary withdrawal from College reserves shown by Coe's group A and B." Mr. Coe will understand that these are funds either in the Reserve Account in the National City Bank or in the custody of the National Council. His letter to me, L-44 shows that he also is planning to use these funds temporarily. I expect that practically all this money will be replaced in our reserve account eventually.

The reason why the new money is coming so slowly is that the whole procedure in securing subscriptions is changing. The U.C.R. will be reorganized in September, the drives by the big mission boards for world rehabilitation are far from finished, and the promotional plans of the Associated Boards are just getting under way. We shall not know until late Fall that our entire rehabilitation fund has been raised. However, there is good reason to believe that if you can keep the costs low enough we can keep Pickens supplied with all the money you need. All five of our supporting missions are being solicited for relief funds and some money is coming in from other sources.

It seems advisable for the present that all financial transactions for Hua Chung be carried on through Mr. Pickens, as arranged in cables by Mr. Whitney and me as quoted above.

On March 27 I cabled Hua Chung College as follows: "Bien, Founders vote 4647 budget same as 4546 except more westerners. Stop. Ten year plan begins 4748. Stop. Wei urges appointment PANSKAOHUA president's assistant and teacher English." I believe that the first part of this message completes the answers to your cabled inquiries and I hope that all of our cables have been delivered promptly and correctly.

No doubt Dr. Wei has written to you regarding the last part of the above cablegram. He asked me to include this in order that no time would be lost in securing the services of this gentleman.

Dr. Wei and I were not clear as to what you wanted us to do regarding the designs for furniture which accompanied your letter of January 24; that is, whether you desired that we try to secure such furniture here or to ~~simply~~ simply approve of your designs. If such items were purchased here the cost would be reasonable only if manufacturer's standard designs were accepted. If manufactured in China, your designs appear to me eminently practicable. I presume, however, that the difficulty of securing such equipment in China will be great for many months and you probably will have to start the College with whatever makeshift equipment you can secure. For permanent equipment your designs undoubtedly would be very satisfactory and a ~~firm~~ ~~my~~ decision regarding them would be based mainly on the cost compared to any alternatives.

Until quite recently we have understood that it would be quite impracticable to ship bulky articles like furniture to you. Hence our report that college furnishings must be procured in China. Recently there has been a report that beds and some other items of furniture can be shipped by water from New York to Shanghai. We are investigating this rumor and if true we anticipate that it will relate only to items made of metal.

The College has been fortunate in securing the services of Dr. Paul Ward as a teacher appointed by the Episcopal Board. He is a very competent person, as I know from intimate association with members of his family. He will assist us in purchasing and shipping books and equipment and his contact with the operating organization here will be of use to the College after he has become established in Wuchang. We are also fortunate in having Mr. L. Munger an experienced engineer, appointed by the Episcopal Board to assist Mr. Bergamini in planning and supervising the construction and equipment of new buildings. These men give me, as an engineer and builder, confidence that the new Hua Chung Campus will be developed in a sound and up-to-date manner.

I wonder if you have been advised that Mr. Robert A. Kemp sent us a report in January which indicated that additional property adjacent to the Boone Campus can be purchased at reasonable prices? On the strength of this report, the National Council cabled \$15,000 to Mr. Pickens and authorized Bishop Gilman to use that for such purchases. This money is from the Prector-Johnson Building Fund. The last word from Wuchang indicates that no purchases have been made, but Mr. Bergamini's plans will be based on the assumption that those items which now project into the Boone Campus eventually will be available for our College.

We judge from Mr. Coe's letter L-44 of February 26, that the first section of your cavalcade to Wuchang may have left Hsichow before this reaches there. Therefore, I am sending a copy to Mrs. Coe to hold or forward as she thinks best.

The thoroughness with which all alternatives have been investigated and with which all steps have been taken, gives us great assurance that the job will be well done. I see nothing in his letter which calls for any comment except approval. His cablegram to

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Mr. Richard Dion, Acting President

- page 3 -

March 20, 1946

Shanghai on February 25, in which he asked that U.S. \$15,000 be sold, indicates that he has requested more than this amount on demand with Mr. Pickens and it would help in planning for emergencies if he will send us in his next letter a statement of how much money he has available and how he proposes to meet the immediate needs for regular operating salaries and other expenses. I think we can supply from month to month whatever emergency money may be necessary if we have sufficient advance information.

We are all very enthusiastic regarding the steadiness of the staff, faculty and students during these days of strain and uncertainty. Such strength of character is a good augury for the future of the new Nanchung University.

Yours very sincerely,

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66 Poyang Road
Hankow, Hupeh, China
April 23, 1946

*See by mail
of 20/4/46*

Mr. Oliver S. Lyford
Mr. J. Earl Fowler
C/o 281 Fourth Avenue
New York City 10, U.S.A.

Received May 5

*See his estimate in cable of April 11
shall see cable Bien to proceed with
permanent repairs*

Gentlemen:

Your cable of the 15th has been received, and we are proceeding according to your instructions, completing the repairs necessary for the preservation of the buildings, and shall then begin with such items of permanent repairs, which are required because of the complete destruction of buildings or parts of buildings.

The most essential permanent feature is the building of a kitchen for the men's hostels. This building was torn down by the Japanese occupation troops, and there is nothing left except the foundation. On this we are at the present time procuring estimates.

Doors and window frames for all residences have now been made and have been hung in the Constantine, Bien, and Garrett residences. We have this morning asked for bids to replace glass on the north sides of the buildings, leaving the other sides for future repair.

The library building itself is at present being used as an office by a department of the Ministry of Education, which is seeking to prepare students for college entrance in the fall. Dr. Wong, who is in charge of this work, has promised to do some repairs in the library. The question of the library and its repair needs further consideration. In the estimate presented, the only stacks that were included were such temporary stacks as might be necessary for use until permanent stacks can be procured. The other furniture was tables and chairs necessary for reading room, and also for the Assembly Hall. None of the highly-sculptured features of the library, we believe, can be replaced at this time, and probably not in the future.

Screening, except in very small quantities, is not available in Hankow, and what is available is very expensive. There is a report that screening is available in Shanghai through UNRRA, and we have made enquiries about this directly. The local UNRRA people report that they are not able to obtain even the screening they need to protect their own residences.

The price of glass is still between \$.40-.50 U.S. per 100 sq. inches. In larger sheets that price increases proportionately. Accordingly we are rebuilding some of the larger window sashes, as in Old Yen Hostel, replacing one pane by four smaller ones.

The walls and ceilings in residences and in college buildings are nearly all intact, except that plaster has been broken away, and some of the rooms are so badly smoked that it may be necessary to remove the plaster entirely.

New Yen Hostel was in rather good condition. The only damage was the breaking of quite a number of windows, the removing of all the wiring, much of which was torn out of the plastering, and the breaking of a doorway in one section that had formerly been used as a room with four windows.

The Sherman House needs very little repair of a permanent nature. It has suffered only the normal breakage and deterioration of windows, doors, and plumbing

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April 23, 1946

The Constantine house, the double house formerly occupied by Dr. Kwei and Dr. Taylor, and the Wei house, which were not so well built, suffered considerably more damage. The floors, where they had not been torn up on the ground floor, had sunken from four to six inches, and had to be raised into place. This work has been done, and all they need for occupancy now is repair of plastering and whitewashing. For permanent repairs, plumbing and painting must be added. These latter facts are true of all the residences.

The house which probably suffered most from vandalism and deterioration was that formerly occupied by Dr. Bien. There seems to have been a fault in the construction of the ground floor, because there was a lack of circulation of air and also because white ants seem to have gotten into the structure, and this floor was badly broken up. We questioned for a time whether to remove the floor completely and rebuild it, or simply to patch it up temporarily, and have finally decided on the temporary patching.

The four Yale houses outside the City Wall were in very good repair, but they had been so cut up in making four Japanese residences out of each former residence that putting them back into the condition in which they were requires a great amount of labor and material. Inside brick walls had been torn out, three extra chimneys were built, new partitions replaced the old, and so changed the entire structure that our present task is one not of repair, but of practical internal reconstruction. So far we have attempted to restore only one of these residences, that occupied by Dr. Wesley Wan. We shall leave the others until a later time and until we find out whether or not the teachers who have been assigned to these residences may not be willing to use them temporarily as they are.

In regard to St. Paul's Hostel, Dr. Wei will recall that termites have been a serious problem in the chapel end of the building. The floor of the chapel was replaced shortly before 1938. This again shows some damage, while the ceilings and the roof of that end of the structure are so badly damaged that we have had to prop part of it up, and it is unsafe for anyone to live there. The termites have now invaded the other section of the building, and have weakened the floor in the lower hallway, as well as eaten out the door frames on the west side of the hallway. We, therefore, do not think it is wise to make any temporary repairs, because it seems to us that the plan calls for complete reconstruction.

Ingle Hall has been rewired; the floors are undamaged; some doors have not yet been replaced; and hundreds of window panes are missing.

The roofs of all buildings with the exception of the Administration Building have been repaired or relaid. The tinwork, spouting, has been completed on Ingle Hall, and is now being done on Poyu. Many of the downspouts on residences are missing. We have not yet repaired these.

Acting on instructions from Dr. Bien we have rearranged Poyu Hostel so as to accommodate eight small families. This rearrangement has been done without changing any of the internal structure. Some of the outbuildings at Poyu had been destroyed. We have changed the old washroom into four kitchens, in such a way that after a year's use they can be torn out without any damage having been done to the washroom. Four small kitchens have also been arranged on the second floor of Poyu Hostel, each with a Chinese brick stove.

Until members of the faculty arrive and the Senate can take action, we have decided to put in no bathrooms nor to replace any plumbing. We are likewise not rewiring any of the residences until the Senate makes a decision about the

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matter. At the present time only three college buildings, Ingle Hall, Old Yen Hostel, and New Yen Hostel have been rewired. We are using city current, and all that is being used is being paid for by Boone and St. Hilda's. The current was quite sufficient when school started its use a month or so ago. At the present time there is such an overload on the line that there is merely a dim glow in the various rooms. It would seem, therefore, that one essential of the rehabilitation program would be an electric light plant. If we depend upon city current, we shall most likely have the same problems of overload and of irregular supply which were formerly a problem.

The grading on the campus, filling in ditches and fox holes, still continues because with every rain these places sink a bit. The road from the back gate near Mr. Kemp's house to the buildings on the City Wall has been put through, much the same as it was formerly. This required a great amount of labor because of the deep trenches and tunnels which had been dug into the hill. Before we arrived, the local people had removed the supporting wood framework of these tunnels, after which they collapsed.

The great mound of earth inside the new wall on the Yang Chia T'ang property is being removed to raise the level of the campus between the Wei and Constantine residences. This removal is according to agreement made with the local city government.

We have given a contract for 200 well-built student arm chairs, which will obviate the necessity of a desk and chair. These chairs will cost \$12,000 each, and may be regarded as permanent furniture. Contracts have also been asked for the replacement of the furniture in the Chemistry department. Contractor Ts'ai, who originally built that furniture and still has the drawings, is figuring the estimates. Contracts have also been let for student beds, and according to requests from Dr. Bien we are purchasing beds, tables, and chairs for the use of the faculty members when they arrive. Quite a number of broken stoves, broken iron beds, and all kinds of other broken materials, some of them laboratory equipment, have been gathered together and stored in the basement of the Sherman house. We have asked repairmen to come in, look the materials over, and arrange for reconstruction.

There are no books of any kind left on the campus. We have ^{been} through a number of book stores in Wuchang, and found quite a number of books with the Boone Library stamp in them. Chinese government regulations say that any property of that nature which we can identify we can claim, and that the holders thereof need not be reimbursed. There are three reasons why we have done nothing about these books. First of all, the status of the Library School and the library itself has not been made very clear to us, and we are not certain that we have any authority to act for Boone Library. In the second place, there are not sufficient persons here to make a judgment of the value of these books if we should desire to have them returned, and even though the government regulations are very strict, we are certain that we could not get the return of these books without some form of compensation to their present possessors. In the third place, if we should go to one book store and claim some of its books, word of this action would most certainly get to the other book stores, and we should in the future find none of them. Until Dr. Bien and other members of the faculty arrive, we have no way of knowing what books should be ordered from the United States.

With best wishes,

Yours sincerely,

Paul Taylor,
for the Committee.

PVT/MRC

John

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4/18/46

April 11, 1946

HUA CHUNG COLLEGE

Problems of Financing

The new life of the College at Wuchang involves two distinct steps of procedure. This is made necessary by the conditions existing in China and by the problems involved in fund raising in the United States and in China.

It was hoped that plans for expanding the activities of the institution could be inaugurated at once but the Trustees have had to conclude that the college must operate on the old basis for at least a year and that any considerable growth will have to be deferred. This is in line with recommendations of the Planning Committee of the Associated Boards.

Therefore the estimates submitted herewith are divided into two groups, the items in the first group being those necessary in the near future and the items of the second group being those which seem probable if the plan for expansion and rebuilding shall be adopted.

This report is primarily for financing purposes, and therefore is made as concise as possible, with the omission of much of the reasoning on which the figures are based.

The figures do not include the salaries and expenses of the personnel contributed by the supporting missions.

Estimated Cost

Costs of labor and materials at present are extremely uncertain, and presumably will remain so for many months. Dr. Taylor, in a letter recently received, states that costs in Wuchang in February were two and three times what they were when he arrived there a few months before. Assuming that the frenzy will pass before long and that figures approximating those made in December will be valid, the cost of moving and for rehabilitation on the old campus should be about as follows:

Requirements for Moving and Rehabilitation
to establish operations on a pre-war basis

Preliminary Rough Estimate

1. Moving from Hsiehow to Wuchang	U.S. \$50,000
2. Repairs to buildings and building equipment, Temporary basis	40,000
3. College furnishings - desks, tables, shelving, etc. Permanent basis (usable in new buildings)	40,000
4. Replacement of books - first year (Ultimate total, \$180,000)	60,000
5. Replacement of laboratory equipment - permanent basis	40,000
6. Reequiptment of families of staff and faculty	<u>45,000</u>
	U.S. \$275,000

The above figures represent a possible cost of getting established on the old Boone Campus with existing buildings repaired, renovated, and reequipped for operation on the pre-war scale and with a Chinese faculty of substantially the same size as at present and with not over 300 students. It is assumed in this first case that the Boone Middle School will occupy the same buildings as occupied before the war but the figures do not include the cost of moving this School back to Wuchang and rehabilitating it there.

These figures in U.S. currency were made when exchange was at the rate of 1350 to 1. The present exchange rate is about 2000 to 1. It seems advisable to assume that the cost will go up as exchange has done and therefore that the above U.S. figures are still valid.

The first and sixth items in the above list will probably be financed by the United China Relief. The Items 2, 3, 4, and 5, totaling U.S. \$180,000. will have to be financed by the Associated Boards or by the five missionary bodies who have supplied operating funds since Hua Chung College was organized.

If it can be assumed that the building program contemplated in the Ten Year Plan of the College (discussed below) is to be inaugurated within a year or two, the college can proceed on a "refugee basis" for the present and a considerable proportion of Items 2, 3, 4, and 5 can be deferred and thus made available for investment in the new campus.

The college will be on the move from Hsichow in a few days. The immediate necessity is a cash fund of at least U.S. \$100,000 to be placed at the disposal of the college authorities and used under the above program. The reserve fund of the College has been placed at their disposal pending the arrival of new funds but it is believed that the amount should be replaced in the reserve fund as soon as possible.

The Ten Year Plan

Last November, Dr. Wei presented to the Trustees a plan for a ten-year development of Hua Chung College. Concerning the necessity for such a plan, he made the following pertinent remark:

"It is very essential for the churches to maintain a strong center of Christian higher education in the Wuhan region to serve that vast territory known as Central China. Therefore, I urge that plans must be made to develop a strong Christian University in Wuhan in order to meet the needs of the new China in general and of the Wuhan Center in particular. We know that the Wuhan area is going to be developed into one of the most important centers in the whole country, if not the most important according to the Government plans. Hua Chung must be strong both academically and religiously."

The plan has been given preliminary consideration by the Board of Trustees of the College and has been approved as a basis for study of future possibilities and costs.

It is proposed that the College (to be called Huachung University

hereafter) shall occupy the entire Boone Campus, together with the adjacent property purchased by Hua Chung before the war and with additional acreage which, it is hoped, can be purchased at reasonable prices. The total area then would be about 70 acres.

This would involve moving the Boone Middle School to another site, a step which we understand is favored by the Middle School people.

On the enlarged campus eventually, under the plan, new buildings will replace most of the present college buildings and some of the residential buildings, and will add others. Mr. Bergamini has been asked to make a study of this proposed new campus and he expects to begin this study while in transit to Shanghai. He has made a rough sketch indicating his first ideas and item 8 below is based on his rough estimate.

Additional Capital Investments
under the
Ten Year Plan

Assuming that the Ten Year Plan is to be carried out, and that additional land can be acquired at reasonable prices, the following figures give a first approximation of the additional costs of increasing the land area and constructing the new campus:

7. New land adjacent to the Boone Campus	U.S. \$ 35,000
8. New buildings and other improvements, including 8 college and residential buildings	1,500,000
9. Additional books for library	120,000
10. Additional scientific and other equipment	<u>50,000</u>
	\$1,705,000

Summary of Financial Needs

The expenditures necessary for the immediate rehabilitation of Hua Chung College at Wuchang, and for the contemplated expansion program, may be summarized as follows:

Expenditures necessary for rehabilitation (mostly before Sept. 1) in addition to operating expenses	U.S. \$275,000
Additional capital expenditures for the contemplated expansion of the College (University) during five or more years, beginning in 1947	<u>1,705,000</u>
	U.S. \$1,980,000
Less capital funds now in hand	<u>113,765</u>
New funds for Hua Chung	<u>U.S. \$1,866,235</u>
Estimated cost of establishing Boone Middle School in a new location	<u>U.S. \$ 250,000</u>

The first item, \$275,000, must be obtained in the near future and, in order that rehabilitation may proceed without delay at least \$160,000. of this amount must be placed immediately at the disposal of the officers of the College in China. Of this, \$60,000, already

has been made available temporarily by cabling authority to draw this amount from the reserve funds of the College. It is hoped that \$100,000. additional can be obtained at once from the National Council as an advance payment on account of the prospective contribution of the Protestant Episcopal Church. It is expected that the \$60,000. from the sources mentioned below, eventually will be restored to the reserve funds of the College, the institution having no other source of emergency funds.

It is also expected that the ultimate sources of the first item of \$275,000. will be as follows:

Chinese Government and United China Relief	U.S. \$ 95,000
Associated Boards and Contributing Missions	<u>180,000</u>
	\$275,000

The cost of expansion is to be incurred only if and when the Contributing Mission Boards and the United Board for Christian Colleges in China shall have signified their approval.

Oliver S. Lyford

Treasurer

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Oliver S. Lyford

Treasurer

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66 Poyang Road
Hankow, Hupeh
China
April 23, 1946

Mr. Oliver S. Lyford
Mr. J. Earl Fowler
c/o 281 Fourth Avenue
New York 10, U.S.A.

Gentlemen:

Your cable of the 15th has been received, and we are proceeding according to your instructions, completing the repairs necessary for the preservation of the buildings, and shall then begin with such items of permanent repairs, which are required because of the complete destruction of buildings or parts of buildings.

The most essential permanent feature is the building of a kitchen for the men's hostels. This building was torn down by the Japanese occupation troops, and there is nothing left except the foundation. On this we are at the present time procuring estimates.

Doors and window frames for all residences have now been made and have been hung in the Constantine, Bien, and Garrett residences. We have this morning asked for bids to replace glass on the north sides of the buildings, leaving the other sides for future repair.

The library building itself is at present being used as an office by a department of the Ministry of Education, which is seeking to prepare students for college entrance in the fall. Dr. Wong, who is in charge of this work, has promised to do some repairs in the library. The question of the library and its repair needs further consideration. In the estimate presented the only stacks that were included were such temporary stacks as might be necessary for use until permanent stacks can be procured. The other furniture was tables and chairs necessary for reading room, and also for the Assembly Hall. None of the highly-sculptured features of the library, we believe, can be replaced at this time, and probably not in the future.

Screening, except in very small quantities, is not available in Hankow, and what is available is very expensive. There is a report that screening is available in Shanghai through UNRRA, and we have made enquiries about this directly. The local UNRRA people report that they are not able to obtain even the screening they need to protect their own residences.

The price of glass is still between \$.40-.50 U.S. per 100 sq. inches. In larger sheets that price increases proportionately. Accordingly we are rebuilding some of the larger window sashes, as in Old Yen Hostel, replacing one pane by four smaller ones.

The walls and ceilings in residences and in college buildings are nearly all intact, except that plaster has been broken away, and some of the rooms are so badly smoked that it may be necessary to remove the plaster entirely.

New Yen Hostel was in rather good condition. The only damage was the breaking of quite a number of windows, the removing of all the wiring, much of which was torn out of the plastering, and the breaking of a doorway into one section that had formerly been used as a room with four windows.

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The Sherman House needs very little repair of a permanent nature. It has suffered only the normal breakage and deterioration of windows, doors, and plumbing.

The Constantine house, the double house formerly occupied by Dr. Kwei and Dr. Taylor, and the Wei house, which were not so well built, suffered considerably more damage. The floors, where they had not been torn up on the ground floor, had sunken from four to six inches, and had to be raised into place. This work has been done, and all they need for occupancy now is repair of plastering and whitewashing. For permanent repairs, plumbing and painting must be added. These latter facts are true of all the residences.

The house which probably suffered most from vandalism and deterioration was that formerly occupied by Dr. Bien. There seems to have been a fault in the construction of the ground floor, because there was a lack of circulation of air and also because white ants seem to have gotten into the structure, and this floor was badly broken up. We questioned for a time whether to remove the floor completely and rebuild it, or simply to patch it up temporarily, and have finally decided on the temporary patching.

The four Yale houses outside the City Wall were in very good repair, but they had been so cut up in making four Japanese residences out of each former residence that putting them back into the condition in which they were requires a great amount of labor and material. Inside brick walls had been torn out, three extra chimneys were built, new partitions replaced the old, and so changed the entire structure that our present task is one not of repair, but of practical internal reconstruction. So far we have attempted to restore only one of these residences, that to be occupied by Dr. Wesley Wan. We shall leave the others until a later time and until we find out whether or not the teachers who have been assigned to these residences may not be willing to use them temporarily as they are.

In regard to St. Paul's Hostel, Dr. Wei will recall that termites have been a serious problem in the chapel end of the building. The floor of the chapel was replaced shortly before 1938. This again shows some damage, while the ceilings and the roof of that end of the structure are so badly damaged that we have had to prop part of it up, and it is unsafe for anyone to live there. The termites have now invaded the other section of the building, and have weakened the floor in the lower hallway, as well as eaten out the door frames on the west side of the hallway. We, therefore, do not think it is wise to make any temporary repairs, because it seems to us that the plan calls for complete reconstruction.

Ingle Hall has been rewired; the floors are undamaged; some doors have not yet been replaced; and hundreds of window panes are missing.

The roofs of all buildings with the exception of the Administration Building have been repaired or relaid. The tinwork, spouting, has been completed on Ingle Hall, and is now being done on Poyu. Many of the downspouts on residences are missing. We have not yet repaired these.

Acting on instructions from Dr. Bien we have rearranged Poyu Hostel so as to accommodate eight small families. This rearrangement has been done without changing any of the internal structure. Some of the outbuildings at Poyu had been destroyed. We have changed the old washroom into four kitchens, in such a way that after a year's use they can be torn out without any damage having been done to the washroom. Four small kitchens have also been arranged

on the second floor of Poyu Hostel, each with a Chinese brick stove.

Until members of the faculty arrive and the Senate can take action, we have decided to put in no bathrooms nor to replace any plumbing. We are likewise not rewiring any of the residences until the Senate makes a decision about the matter. At the present time only three college buildings, Ingle Hall, Old Yen Hostel, and New Yen Hostel have been rewired. We are using city current, and all that is being used is being paid for by Boone and St. Hilda's. The current was quite sufficient when school started its use a month or so ago. At the present time there is such an overload on the line that there is merely a dim glowing in various rooms. It would seem therefore, that one essential of the rehabilitation program would be an electric light plant. If we depend upon city current, we shall most likely have the same problems of overload and of irregular supply which were formerly a problem.

The grading on the campus, filling in ditches and fox holes, still continues because with every rain these places sink a bit. The road from the back gate near Mr. Kemp's house to the buildings on the City Wall has been put through, much the same as it was formerly. This required a great amount of labor because of the deep trenches and tunnels which had been dug into the hill. Before we arrived, the local people had removed the supporting wood framework of these tunnels, after which they collapsed.

The great mound of earth inside the new wall on the Yang Chia T'ang property is being removed to raise the level of the campus between the Wei and Constantine residences. This removal is according to agreement made with the local city government.

We have given a contract for 200 well-built student arm chairs, which will obviate the necessity of a desk and chair. These chairs will cost \$12,000 each, and may be regarded as permanent furniture. Contracts have also been asked for the replacement of the furniture in the Chemistry department. Contractor Ts'ai, who originally built that furniture and still has the drawings, is figuring the estimates. Contracts have also been let for student beds, and according to requests from Dr. Bien we are purchasing beds, tables, and chairs for the use of the faculty members when they arrive. Quite a number of broken stoves, broken iron beds, and all kinds of other broken materials, some of them laboratory equipment, have been gathered together and stored in the basement of the Sherman house. We have asked repairmen to come in, look the materials over, and arrange for reconstruction.

There are no books of any kind left on the campus. We have been through a number of book stores in Wuchang, and found quite a number of books with the Boone Library stamp in them. Chinese government regulations say that any holders thereof need not be reimbursed. There are three reasons why we have done nothing about these books. First of all, the status of the Library School and the library itself has not been made very clear to us, and we are not certain that we have any authority to act for Boone Library. In the second place, there are not sufficient persons here to make a judgment of the value of these books if we should desire to have them returned, and even though the government regulations are very strict, we are certain that we could not get the return of these books without some form of compensation to their present possessors. In the third place, if we should go to one book store and claim some of its books, word of this action would most certainly get to the other book stores, and we should in the future find none of

of them. Until Dr. Bien and other members of the faculty arrive, we have no way of knowing what books should be ordered from the United States.

With best wishes,

Yours sincerely,

(signed)

Paul Taylor

for the Committees

PVT/MRC

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PURCHASE OF BOOKS AND EQUIPMENT FOR HUA CHUNG

April 27, 1946

#2

TO: Mr. Oliver S. Lyford

FROM: Paul Ward

SUBJECT: Modifications, April 15th, of previous understandings

1. Purchases of equipment from the sums placed at my disposal will not be limited to scientific equipment, but will include under the allocation "general equipment" such items as a mimeograph machine, four (4) typewriters for office and library use, library cards, ink powder, and stationery.

2. The School of Science has in reserve \$532.00 in its book fund and the following sums that may be used now for buying equipment:

Biology Department	\$1567.00
Chemistry Department	1034.00
"	"
"	461.00 (Thorne Fund)
Physics Department	223.00

3. In view of the magnitude of the expressed needs of the Physics Department for equipment, priority items from that department's list will make up the list to be submitted through the Associated Boards to the American Council on Education, which will presumably be able soon to spend about \$3000 for Hua Chung.

4. As far as possible, orders will be for shipment direct to Hua Chung College, Wuchang, China, rather than for delivery to 281 Fourth Avenue.

5. Dr. Wei has authorized Dr. T. R. Tregear in England to spend for books, maps, and equipment for a simple weather station £150/-/- out of the funds for which I am responsible. Dr. Tregear is to inform Dr. Wei if he needs more than this.

6. Books published since January 1, 1941 and contained in purchase lists furnished me by members of the faculty here in this country may be bought without waiting for a check against the holdings in China, since the college has received almost no books since 1940. The State Department is securing for me from Chungking or Nanking a list of the few books that it has given to Hua Chung recently.

cc: Dr. Francis Wei
Mr. John Greiner ✓
Mr. J. Earl Fowler

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PURCHASE OF BOOKS AND EQUIPMENT FOR HUA CHUNG

April 29, 1946

#3

TO: Mr. Oliver S. Lyford
FROM: Paul Ward
SUBJECT: Preliminary purchases

1. For the English Department I have ordered four books. cost estimated not to exceed \$15.00, through Mr. Fowler and the bookstore. These four books were urgently requested from Haichow for the use of a student who is completing a thesis.

2. For the Mathematics Department I have ordered five different coursebooks (44 copies in all), cost estimated not to exceed \$165.00 (including shipping to Wuchang. For the Physics Department I have ordered 15 volumes, cost estimated not to exceed \$127.00. These last were the titles appearing on the Physics book list with more than one copy desired, and I assume that they therefore may be for course use. No other textbooks for use next fall have yet been requested of me.

3. With the approval of Dr. Wei I have begun ordering from the Library of Congress library cards for titles that I am purchasing. I am buying one copy of each, at 3.5¢ per card, so that I estimate that expenditure for this item will not run over \$280.00. When my responsibility for purchasing ceases, the cards will be handed over to the college librarian, whose cataloguing task they should greatly simplify. Some part, not more than \$35.00, of my expenditure may be of no immediate benefit to the librarian, since some titles will be unobtainable and others will prove to be on hand in gifts or in the small holdings in China. But as an alternative to my making up cards myself for control purposes, these Library of Congress cards should justify their cost by their usefulness in the purchasing program alone.

cc: Dr. Francis Wei ✓
Mr. John Greiner ✓
Mr. J. Earl Fowler

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American Church Mission
Kweiyang
May 1, 1946

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

Dear Mr. Lyford,

My last letter to you was from Hsichow. I have forgotten the number of it and the duplicate is packed in the files which are on the truck. Please excuse my writing by hand but my typewriter is also packed.

We left Hsichow two weeks ago this morning. The trucks arrived on Monday evening and the better part of Tuesday was taken up in getting them loaded. On Wednesday morning a little before nine we pulled out. There were four personnel trucks and four freight trucks. Three freight trucks left the evening before for Hsiakwan. It was a chilly cloudy day with some rain as we drove down the valley. As we came opposite the headquarters of General Wang just outside Tali, the trucks halted. We were all invited in to a feast which delayed us till early afternoon. The delay had its compensations as Dr. Bien was able to get from the general papers to help keep yellow fish off the trucks. Yellow fish is the term in this country for what you know as hitch hikers. They come in three classes: (a) the military yellow fish who may be very obnoxious and demand a ride frequently at the point of a gun, (b) yellow fish who have an understanding with the truck drivers, are picked up and dropped outside of towns and allow the drivers to earn something on the side, (c) casual yellow fish who hail the truck at the roadside. It was mainly against the first class that we wanted help. We arrived at Hsiakwan by mid-afternoon and spent the night there. The next morning was still rainy and things were slow in getting started but all were off by a bit after ten. I was on the truck with the convoy leader which meant it stayed behind the others. One of the freight trucks early on showed it was a weak one which meant slow progress. We covered slightly more than forty kilometers and then stopped for lunch. That afternoon we passed over a section of the road for which peace came too soon last summer. American army engineers were widening that section in August. They had done part of the work but not put on the surface when peace came and they left shortly after that. As a result about 20 km. of road were a mass of slushy mud. The freight truck made heavy work of it and was 3 hrs. in going 20 km.. We got in at dark 80 odd km. from Hsiakwan. The weather was clearing and we had no more rain as on the two first days. We made better time on the third day and crossed the high mountain ranges. Saturday, the fourth day, was better still and we reached TienNan the Methodist School outside of Kunming on Saturday evening at dusk. The first stage of 444 km. from Hsichow to Kunming was over. Sunday some of us went into Kunming and then Monday - Wednesday were busy days for Dr. Bien and myself as we arranged money, permits, etc.. By Wednesday noon all was complete and we went back to TienNan that afternoon. The freight gang was already moving the heavy stuff to the railway siding. Shortly before five two third class coaches were backed onto the siding. By ten that nighty all the freight and heavy baggage was loaded, /Early the next morning ninety-seven of us jammed ourselves into the cars.

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I was sitting on a bed roll next to the top of the car. The cars were hauled around to the main Kunming station and attached to the express train to Chutsin. We were able to get ten second class tickets for some of the ladies and ten other people moved to another car so we made out all right for the 160 km. trip to Chutsin. We were there shortly after three. The trucks were slow in arriving and it was after dark before we had finished loading. We spent the night there and in the morning drove 15 km. to Changyi where the company headquarters were. It was evident that Dr. Bien and myself were in for an argument with the manager. We were fairly certain that our total of freight, baggage and people was below the rated capacity of the trucks he supplied. We spent two or three hours there. He said we would have to take off 3 tons of stuff as not to overload. However in the end we left a ton and a third to come with the second group, if they have the same experience by an extra truck. That means extra cost but it is something that cannot be helped. On the road a couple of the drivers now say they have less than 2 tons, where they are supposed to have 3 tons. It is just one of those things which couldn't be helped and I consider it fortunate we didn't have to leave more stuff. These old trucks are fortunate to keep going at all. We finally left Changyi at three and made Pingyi 66 km. out at dusk. Our truck proved a slow goer and we were about the last in. We started the next morning early and going down the first big hill the brake bands burned out. That meant a two hour delay while they were changed. We pushed on and finally reached Fu An for a day's total of 130 km. The country was a succession of narrow deep valleys which had to be crossed. The engineering on this section of the road was none too good and the grades are pretty steep. We had to stop half way up some of the grades to cool the engine. Dr. Bien's truck broke down during the day and the company sent a jeep out with replacement parts. On Sunday morning it was decided that the truck I was on in charge of Dr. George Bien and one freight truck would push on slowly as the others would probably come one more rapidly. We made An Nan on Sunday, climbing the twenty-four turns of the road to An Nan without trouble. Then Monday we made An Hsiun and by yesterday noon reached Kweiyang. For the last 150 km. of the road, things flattened out a good deal and we made the last 97 km. in three hours and a half. The other five trucks are not yet in but we expect them this evening. If they get in then we should get away on Friday for Changsha.

In Kunming I had two letters from Miss Prust. In the first one she said our travel grant from UCR was \$53,000,000. In the second she said UCR had had to cut all grants for travel an average of 9% so ours was only \$48,274,000. \$35,000,000 of this has already been received. I have no further information about the grant from the government. As soon as I have it I will let you know.

The second half of the college should have left Hsichow a week after we did, and should be leaving Kunming tomorrow if they are on schedule. I am afraid that the total cost of moving may come slightly over \$60,000,000. but I cannot tell till I know how much it will cost us from Changsha to Wuchang and also how much extra Tan may have to pay for freight. I will let you know as soon as possible.

Mrs. Coe has sent me extracts from your letter of March 30, which went to Hankow.

Sunday, May 5. Everyone got in here last night and we expect to leave tomorrow. No accidents but just truck break downs. We have heard the second party left Chutsin on Friday the 3rd. so they were on schedule so far.

With best wishes,

Yours sincerely,

(signed)

John L. Coe

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Info: Mr. Fowler

C-O-P-Y

THE BOARD OF INTERNATIONAL MISSIONS
EVANGELICAL AND REFORMED CHURCH

Executive Office
Philadelphia 2, Pa., 1505 Race Street
Rev. F. A. Goetsch, D.D.,
Executive Secretary
.....

Philadelphia 2, Pa.

May 13, 1946

Mr. Oliver S. Lyford,
54 Dana Place,
Englewood, N. J.

Dear Mr. Lyford:

I take pleasure in forwarding a bank check in the amount of \$2000.00 which is earmarked for the support of students from the Province of Yunnan in Hua Chung University after it has returned to Wuchang.

May I explain that I spoke to Dr. Francis Wei, the President of Hua Chung, about this special project and learned that it would be a most acceptable help in furthering some of the hopes and plans of the university. I explained to Dr. Wei that a part of this money came from young people's groups of the Evangelical and Reformed Church. These young people are interested in helping young people in China. After hearing of the removal of Hua Chung University from Yunnan back to Wuchang, they believed that many Chinese students from Yunnan might like to continue their studies in Wuchang but might lack the means for doing so. It was then their thought that if a sum of money were made available these young people might continue their studies even after Hua Chung returned to its former home.

I explained to Dr. Wei that if the benefits of this particular special gift could be written up interestingly and challengingly there might be a possibility that it will be repeated in another year. Unless these young groups in America realize that their project is worthwhile and accomplishing results such as they hope for, they will probably lose interest in it, but if they can be assured that a continuance of the project is really desirable, we may secure their cooperation in the future. Such reports should come to my office and they will be passed on to our youth groups by our periodicals. Dr. Wei has kindly consented to send such reports from time to time.

Thanking you for your kind attention to this matter,

I am,

Cordially yours,
(Signed) F. A. Goetsch
Executive Secretary.

hjc

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May 16, 1946

Rev. F. A. Goetsch, D.D.
The Board of International Missions
Evangelical and Reformed Church
1505 Race Street
Philadelphia 2, Pennsylvania

My dear Dr. Goetsch:

I have received your letter of May thirteenth with the check for \$2,000.00 enclosed.

I wish to thank your Board in the name of Hua Chung College and its Board of Trustees. I note that this amount is earmarked for the support of students from the Province of Yunnan in Hua Chung University after it has returned to Wuchang. I note your explanation of the reason for this special project and I am sure that it is a wise one.

Dr. Wei will receive a copy of this letter and other copies will be on file in our respective offices so that we shall be very sure that the money will be used as you specified. Also Dr. Wei will understand the necessity for interesting information which will hold the interest of your young people.

Yours very sincerely,

Oliver S. Lyford

OSL:B

1156

PURCHASE OF BOOKS AND EQUIPMENT FOR HUACHUNG

May 23, 1946

#4

TO: Mr. Oliver S. Lyford
FROM: Paul Ward
SUBJECT: Status of purchase program

1. Purchase of laboratory equipment is awaiting bids from the supply houses. The Chemistry and Biology lists are in the hands of Mr. William Liggett of Arthur H. Thomas Company in Philadelphia, with whom I had a good talk early this month. Copies of the Physics student laboratory list have been sent at Mr. Liggett's suggestion to three firms in Chicago for bids. Through Mr. Evans of the Associated Boards I have sent to the American Council on Education a list of advanced Physics equipment taken from Dr. Bien's list. Since the Council may desire more detailed descriptions than Dr. Bien gave, and since we cannot wholly rely on the Council's grant, I shall write to the respective manufacturers on these items as well as on the others indicated by Dr. Bien as needed this year.

2. Dr. Wei has worked out for me an itemized list of the stationery, office supplies, steel file cases, athletic equipment that I am to buy. In addition to pianos, organ, typewriters, and adding and mimeograph machines, of which he spoke to me earlier, he asks that I purchase a radio, four loudspeakers, a movie camera, and a projector. These will all come under the head of general equipment in my program.

3. An order for a list of books on China, selected by Dr. Beaver, has been placed with the Orientalia bookstore. The cost of these books will be about \$750.00. I placed the order at once upon receiving the list from Dr. Beaver, since he informed me that he had made it up from advance proofs of the bookstore's catalogue, that books on China are hard to find in second-hand stores, and that many of the items might prove unavailable once the catalogue appeared.

4. I now have from persons in this country lists of books for purchase to the number of about 1750 volumes. I have secured Library of Congress cards for about half of these and am ready to send to China for checking a list comprising virtually all of these volumes, excepting some 200 published since 1940 that need no checking. Lists received from China total about 600 volumes. Counting in orders already placed, the estimated expense of purchasing all books whose titles are in my folders does not exceed \$11,000.

1157

Lists will continue to come in steadily, but it may be many weeks before any large part of the purchase program is accounted for.

5. A list of 60 periodicals, about half of them for the School of Science, is ready. I am about to place the order for them with Mr. Fleischmann of the Forth Business Office.

6. My purchases of Library of Congress cards total to date about \$23.00. I asked the Card Division to send the bills directly to Mr. Greiner.

7. Through yesterday my own operating expenses, since I started work on April 1st, have been as follows:

Trips to New York (3)	\$36.29
Blank cards, etc.	2.20
Assistance	13.65
	<u>\$52.14</u>

I suggest that such expenses be charged currently to the book purchase program, and that later, as I come to the close of the work, we balance it off roughly by charging some expenses to the equipment program.

cc: Dr. Francis Wei
Mr. John Greiner ✓
Mr. J. Earl Fowler

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May 27, 1946

Mr. Oliver S. Lyford, Treasurer,
Board of Trustees, Hua Chung University,
54 Dana Place
Englewood, New Jersey

Dear Mr. Lyford:

The meeting of the Board of Trustees, held on January 30, dealt with a program of rehabilitation and reconstruction of the buildings and equipment of the University at Wuchang. Request was made at that time for loans from the cooperating Boards which might later on be applied against possible quotas assigned to them in behalf of this program. I take pleasure in sending you a check in the amount of \$5,000.00 drawn by the Treasurer of the Commission on World Service of the Evangelical and Reformed Church at the request of the Board of International Missions, F. A. Goetsch, Executive Secretary. May I ask you to kindly send a receipt covering this payment to my office at the above address.

My Board has not formally accepted the quota assigned in a preliminary way and may possibly not officially do so, but will make every effort to support the program of rehabilitation and reconstruction which Hua Chung University has in view. I am sure that we shall be kept informed about this program in some detail so that we may deal with the problem progressively as a Board and a denomination.

With kind greetings and good wishes, I am,

Cordially yours,

(signed) F. A. Goetsch

Executive Secretary

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~~Mr. J. E. Fowler~~
Branching file

June 5, 1946

Rev. F. A. Goetsch, D.D.,
Executive Secretary,
Board of International Missions,
1505 Race Street,
Philadelphia 2, Pennsylvania

Dear Dr. Goetsch:

Your letter of May 27th with check for five thousand dollars was duly received and this is the first opportunity I have had to acknowledge it.

I understand that this is a contribution to the rehabilitation and reconstruction of the buildings and equipment of the University at Wuchang, and assure you that it will be used for that purpose. Furthermore, it is my understanding that should your Board decide to accept a quota totaling more than five thousand dollars, that this will apply thereon.

The National Council of the Episcopal Church has contributed One hundred thousand dollars, and the necessary funds are coming in slowly so that I may have occasion to write you further about the quota proposition.

You may be sure our Board will greatly appreciate this assistance.

Yours very sincerely,

O.S.L.

Luachung

June 10, 1946

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

My dear Mr. Lyford:

Enclosed you will find a memorandum Paul Ward left on my desk for you before he returned home last week. I expected to see both of you on Thursday but, unfortunately, I did not. I should have sent this on to you sooner but I thought you might be in on Friday so have delayed until this morning.

With very best wishes and kind regards.

Very sincerely yours,

J. Earl Fowler

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Suggested addition to Minutes of Meeting of
Executive Committee of June 13, 1946

B. Mr. Lyford reported on the progress being made by Mr. Paul Ward in the purchase of books and equipment for the College under instructions of Mr. Bien, as approved by Mr. Wei. These purchases are proceeding as rapidly as seems possible under present difficult circumstances, but this is not very fast. For one group of equipment items, purchasing has been held up thus far.

Certain machine tools were requested by Mr. Bien for use in the laboratory. Other tools of similar character but differing in size were reported by Mr. Noel Slater to be available in London at reduced prices and Mr. Bien requested that these also be purchased. We were uncertain about the necessity for so many machine tools. Furthermore such tools cannot be used until ~~the~~ a source of power shall be available to drive them. Finally there seems to be danger of trouble in getting them through Shanghai and into Wuhan before under present conditions in China. Therefore it has been thought advisable to defer these purchases and concentrate on the remainder.

This subject was discussed at some length. No official ~~action~~ action was taken, but it was the opinion of those present that the requests from Mr. Bien should be

(over)

Complied with as fully and rapidly
as possible unless there shall be some
very special reason for delay such as
reported by Mr. Lyford. E.

Amendment proposed July 5

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COPY

38 Poyang Road
Hankow, Mupeh, China
June 19, 1946
L-51

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey, U. S. A.

(Received at Jaffrey 7/6
Circulated)

Dear Mr. Lyford:

I did not write you last week, as I was waiting for the meeting of the Board of Directors, which was held last Saturday. There was a good attendance at the meeting with eleven Directors present out of a total so far nominated by the missions of 15.

The Minutes of the meeting will be sent within a short time. It is certainly good that the Directors are once again functioning. All of the men present took a keen interest in the affairs of the college.

The most important actions were as follows: Having gone over the report of the meeting held here at the end of April, they approved the actions of that meeting and went further by sending a communication to the Associated Boards, asking that as soon as possible Hua Chung be given an opportunity to carry out its Ten-Year Plan.

The other action of importance was on the question of the subsidy scheme. With our return to Wuhan, it had become evident that a wholesale overhauling of the plan was necessary. Both Dr. Bien and I have been writing to Dr. Wei for sometime in regard to this. Dr. Wei, in a letter written before he left the United States, approved the idea of following the government scheme for payment of university people. If we were to adopt another scheme which paid approximately the same amount of money, we would still have dissatisfaction among our faculty who are not very good at figures. Therefore, at the meeting Dr. Bien presented a scheme for following the government plan, which is announced for various areas in the country, depending on prices in the area. In addition to this, he proposed a \$25,000 extra living subsidy per faculty member per month, and he continues a subsidy for the large families, that is, for extra mouths between five and nine. After considerable discussion this was approved by the Board of Directors. The government plan for the Wuhan area, announced for the three months of June, July and August, and then subject to revision if prices change, is 300 times the basic salary, plus a flat subsidy of \$60,000. All of this means a considerable increase in the amount paid out per month, but prices are at least double, if not more than double, what they were in Hsichow. It should also be remembered that we have now returned to a large city area, where the ordinary living expenses tend to be higher than in a small country town. I know that this whole problem of salary and subsidies has been greatly bothering Dr. Fenn, and just before the meeting last Saturday a telegram came in from him, saying that an adequate salary should be paid for full-time work and that there should be an adequate salary limitation on the number of faculty members.

Dr. Bien started down river yesterday in order to attend the meeting of the presidents of the Christian colleges called by Dr. Fenn for the 25th to the 29th of this month, to meet Dr. Van Dusen and Mr. MacMullen. I believe that the two chief topics of discussion will probably be the question of carrying out the report of the Planning Committee and the question of adequate salaries for our staff members.

As I wrote you earlier, we have had detailed regulations in regard to the handling of the faculty rehabilitation fund from Dr. Febb. Our total in this is \$21,000,000. I feel that the plan evolved by Dr. Fenn for considering rank and length of service is very good. The method of determining dependents seems somewhat unwieldy and may be difficult to administer. Dr. Bien is going to talk over this point with Dr. Fenn. There is no immediate need for a decision on this point, as according to the information from Dr. Fenn, the last third of the grant will not be sent to us till September, and that is earmarked for dependents.

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Dr. Bien has also discussed with me the question of whether an additional grant for faculty rehabilitation should be made from the government funds. This question was referred to Dr. Fenn, and his first reaction was that it should not be done. I think Dr. Bien is going to discuss the question further with Dr. Fenn; and in case the other Christian colleges are paying an additional faculty rehabilitation, using their grant from the government funds, Dr. Bien feels that we should follow suit.

So far we have received no further information in regard to the use of this grant from the Ministry of Education. As far as we have learned, the other Christian colleges have received either the same amount as we have, Chinese \$100,000,000., or in some cases Chinese \$50,000,000. I do not believe that there is any chance of additional grants from the Ministry this year, as they are hard-pressed to find funds for moving national institutions. For instance, the National Wuhan University, which moved to Szechwan and had somewhere around an enrollment of 2,000, has received a total grant of Chinese \$2,000,000,000, which is to cover moving, rehabilitation, and re-equipment.

As we wrote you last fall when Dr. Bien was in Chungking, the Ministry at that time said very clearly that it would not be possible to give much assistance to private institutions, and so we feel that this \$100,000,000 is more than we hoped for at that time. My feeling is that it can probably be used to help with our rehabilitation.

Dr. Taylor has done a good job in getting repairs under way, and much of the work on most of the houses is practically completed. The two double houses on the city wall have had little done to them as yet and will have to be tackled very shortly. The biggest problem is the fact that the Japanese occupants tore out a number of the interior walls and rebuilt the inside to suit themselves, and some shifts may be necessary. Also the gutters and the downspouts on those houses were very largely removed, and some work will have to be done on those to protect the walls. There is still a considerable amount of work to be done on the property leased from the C. & M.A. On the other residences most of the window glass has now been replaced, and the electric wiring should be completed within a short time. The houses stand in need of paint on the woodwork, but I think that part should be postponed until conditions are more settled. The houses are certainly in much better shape than they were when Dr. Taylor arrived, and we can be thankful that they were not destroyed, as so many places have been. Up to the present, I estimate somewhat over \$40,000,000 has been spent on repairs and furniture, and most of it on repairs and less than one-quarter on furniture.

Class room furniture is being ordered, and laboratory desks will have to be made. I am trying to get together an over-all picture of the whole situation, and then see how much it will be possible for us to do. In some cases we may have done slightly more on repairs than was at first necessary, but I think it will prove to have been wise in the long run as some of our faculty are quite fussy about what is being done for them.

When it comes to the question of college furniture, I feel very strongly that we should make it so that it will last for some time rather than the cheapest kind we can get which would collapse within a year or so and require constant repair. I may be a little prejudiced on this point, but I have had to struggle during the last three or four years with keeping college furniture patched up, which was made in too rough a fashion when the college first went to Hsichow.

As I wrote you earlier, I hope that we may have an estimate from you very shortly as to the cost of the library stacks which are being purchased in New York, so that I may know how much of the \$40,000. for re-equipment is being spent there.

I hope that the bulk of the government grant of \$100,000,000 will be available for further repairs and college equipment if necessary.

As I understand from Dr. Wei's letter, Dr. Paul Ward has been instructed to buy books and science equipment, following out the list submitted by Dr. Bien in January, up to a total of US \$100,000. As soon as possible lists of what has been purchased should be sent here to us, so that we can start applying to the Ministry of Education for duty-free permits, and when the things actually arrive they can be passed through quickly. Also, is it expected that Dr. Ward will spend up to the total which has been allowed him? When will it be possible for these things to be shipped out? Several heads of departments have already been raising this question with me and wondering whether it would be possible for us to try to purchase some items in Shanghai, if the shipment from the States was going to be too long delayed or had not been purchased. I said that I would raise the question with you.

The most urgent at the moment seems to be the question of pianos. In one of his letters, Dr. Wei mentioned that six pianos were being purchased. The thing is that if we are to go ahead with a Music Department next fall, one or two pianos must be here. Dr. Bien is going to see what can be done in Shanghai along this line. I know that it would cost the equivalent of at least US \$300. per piano to get anything which would be moderately useful to us.

Would you authorize us to use, say, \$20,000,000 from the government grant for the purchase of emergency equipment here, the adjustment in accounts to be made later? If you so approve, please cable me, using the cable address, "AMCHUMISS HANKOW."

Prices have risen somewhat recently, but I hope that the rate of rise will not be as great in the future. Conditions in the cities are gradually improving. In February when M^s. Coe returned to Hankow, electric light was supplied only from late afternoon to six the next morning, and water came on only during certain periods of the day. Now electric light and power in Hankow are available the entire twenty-four hours. The capacity of the plant is still limited, however, and for people who have not yet been able to obtain a city connection it is difficult to get it at the present time. The water supply is also more constant, although there are intervals when the pressure is down. The electric supply in Wuchang is not so good as in Hankow, and so far only on in the evening, but there is promise that there will be twenty-four hour service by September. This is particularly needed for the science departments. If this comes, it may eliminate the need of getting our own power plant. The power in Wuchang is still weak, but there are reports that a new generating set for Wuchang is already in Shanghai, and it is the question of transportation upriver to get it there. The city water in Wuchang comes on only at intervals without much pressure.

The biggest difficulty in the country is still the lack of transportation. Where before the war there were on-an-average two to three commercial steamers in and out of Hankow everyday, at the present time the average is nearer one a day. The U.S.Navy has turned over to UNRRA-CNRRA a number of landing craft which are bringing relief supplies up from Shanghai. There are also a few US Navy craft bringing up relief supplies. A few freighters bringing coal from the north have already appeared in port, and the fuel situation is easier than it was in the winter. The railway administration is working hard on the rehabilitation of the railway from Wuchang to Canton. The service is gradually improving, but it will be some time before through service can be inaugurated because of the number of destroyed bridges.

Bishop Gilman left last night for Shanghai. He is going to the States for the General Convention of the Church in September, and expects to return as quickly as possible after that. For the time being, I shall have to divide my efforts between Hankow and Wuchang as the Bishop has left the supervision of mission finances in Hankow in my hands until some one else comes later in the summer.

Mr. Bergamini also is supposed to have arrived in Shanghai, and the Bishop expects to see him there. I do not know whether he will make us a short visit up here or not this summer, but I hope so.

With best wishes,

Sincerely yours,

s/ JOHN L. COE

JLQ/MRC

P.S.

Entrance examinations are now scheduled for August 22.

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Copy for Mr. Fowler
1946
U. EARL FOWLER

HUA CHUNG COLLEGE

(Central China College)

WUCHANG, CHINA

Temporarily located at
HSICHOW, VIA TALI, YUNNAN

Office of the Associate Secretary
905-A YALE STATION

NEW HAVEN, CONN.

Lakeville, Conn. July 1, 1946

Dr. Richard Bien, Acting President
39 Poyang Road, Hankow, CHINA

Dear Dr. Bien:

As explained in my letter to Mr. Coe, which accompanies this, I have started on my vacation. Therefore these two letters typed and sent from New York. I have discussed with Mr. Coe some of the important financial details which we and you are facing, and will refer herein to other matters to which we are giving consideration.

First, I note that the Board of Directors has been organized again in Hankow and has begun to function. This is welcome news. It will be a relief to the Board of Trustees and will put an end to an abnormal procedure which might have led to trouble if the Executive Committee Pro-tem had not carried on its temporary function with extreme care and if you and Dr. Wei had not kept us fully advised. You will remember that this arrangement was made by formal action which was reported to the Chinese Government and was to continue until the Board of Directors should notify the Board of Trustees, in writing, of its ability to assume its normal functions again and therefore relieve the Trustees from these functions. There should be a meeting of the Directors at an early date, at which a resolution is passed to this effect, after which the Chairman of the Board of Directors should report this resolution in a letter to Dr. Sherman as President of the Board of Trustees. There is always a bare possibility that some action taken during the emergency may start some trouble which might be unfortunate if there should be evidence that the functions of the Board of Directors had not been legally preserved throughout the abnormal period.

Another reason for the record to show that the Board of Directors is carrying on as usual is that Hua Chung undoubtedly will join in the United Board this fall and the Board of Trustees will go out of existence as such and the trusteeship will be taken over by the Trustees of the United Board. Thereafter the Hua Chung Trustees or their successors nominated by us will function as the Hua Chung Committee of the United Board. Sooner or later this new set-up will affect bequests and other important matters. Therefore it is well to have the regular administrative operations proceeding normally before this next step is taken. The people of the college may be assured that their interests will be protected just as effectively as in the past.

I certainly congratulate you and Mr. Coe that the cost of travel of the college has been held approximately to the total of his original estimate. This shows much wisdom in making decisions regarding possible alternatives. Evidently the total when expressed in U.S. currency will be well within item 1 of our estimate. Nevertheless I agree with Mr. Coe that the special fund of U.S. \$2,000 may be used as far as necessary to cover the costs of travel of the students.

I consider that it is very fortunate that the Board of Directors has been reorganized and is available to act in the problem of faculty salaries. They will be able to act with far better judgment than would be possible for the Trustees acting as Directors and they will have the immediate benefit of information from Dr. Fenn and other sources as to action taken in other universities.

The cost of new plots of land will come out of the land and building fund and will not affect the costs of rehabilitation. I hope it will be possible to straighten out the property lines before any new building plans are decided upon. Speaking personally and

July 1, 1946

unofficially, I am not as well impressed with Mr. Bergminies first sketch plan of the new campus as I was with the old plans for buildings on the campus purchased some time ago. It seems to me that there is too much roof and the many decorative features are too elaborate, but I cannot view it through Chinese eyes.

We have been very slow about one section of the equipment which you have requested. In your letter of February 1, you included a list of equipment for the machine shop of the physics laboratory, and on April 13 you sent to Dr. Wei a letter from Mr. Slater dated March 20 in which he suggested the possibility of securing some special shop equipment being offered by the British Ministries of Supply and Aircraft Production. Your list of February 1 was not complete as to the size of the hydraulic press, drilling machine and planing machine and the dimensions of the large lathe (9 ft. or 12 ft.) seemed to call for a lathe much larger than necessary for a laboratory shop. We were therefore puzzled about the matter. Then came the Slater proposition and we could not tell whether you expected to substitute the English tools for some of those in your list or hoped to have both, the cost of which would be pretty heavy. The problem was discussed at length with Dr. Wei, but he could not answer the questions.

Finally the matter was discussed at a meeting of the Hua Chung Executive Committee and considerable doubt was expressed as to the advisability of attempting to equip a machine shop at the college under present conditions. It would seem that the tools will be useless until a gasoline engine or a Diesel unit is available to drive the tools; central station power will not be available until the public station is enlarged. Furthermore tools of this kind will be in great demand throughout China and until the trouble with the Communists is settled there is danger that such tools will be confiscated. It is a very different matter than that of chemical and physical apparatus for which there is little demand outside of laboratories. As a result of all this reasoning, no machine tools have been ordered thus far unless Dr. Wei has ordered some of the equipment offered in England.

I have explained this matter at length, as otherwise it probably will seem that we have been very remiss. I hope your scientists will review the situation and outline such machines as you should attempt to get at once, in spite of the risks involved. On receipt of such a list from you, we shall proceed at once with their purchase.

The cost of the total number of machine tools and their auxiliary equipment will be pretty high and this is another reason for minimizing the first purchases.

We hope that for the immediate future you will be able to get any necessary work done in some existing machine shop. The rest of the story regarding purchases in the U.S. will be given in a report of Paul Ward to you, which I suppose is going forward from Washington at about this time.

My first letter from Dr. Wei was dated London, June 21, and was received here on June 27. (He sailed from New York May 12 31) Our English friends are heaping honors upon him and working him very hard. I shall be glad when he is safely on the route to China. He is building up a great deal of interest in Hua Chung in Great Britain and America. It was a great privilege to me to have close relations with him throughout his stay in New York. No doubt you will have heard directly from him before this reaches you.

Please express to all our friends of the faculty and staff our great admiration of the way they have carried on during the refugee years and our hope that before long they will be provided with a fair degree of comfort.

Yours very truly,

OLIVER S. LYFORD

copies to Dr. Sherman, Mr. Fowler, Mr. Gliner, Yale-in-China, Associated Boards and Dr. Geetsch.

1169

R.F.D. EAST JAFFREY,

NEW HAMPSHIRE

July 3, 1946

Dear Carl,

John Breiner, in a note received today, reports that you returned to the office on July 1st and are looking very well. This is good news and I hope you are feeling as well as you look and will not lose the benefit before you get away on your vacation.

Have you had any reports from Paul Ward since June 5 when he was in New York?

I wrote to him on June 19 and asked that he send a full report to Mr. Bien on his purchases to date, and send me a copy, but I have not heard from him since. I am getting disturbed about his activities. Possibly he thinks I am bugging in.

Yours very truly,

Lufford

By addressing me as above, a day is saved on delivery.

1170

Heaching.

R. F. D. EAST JAFFREY

NEW HAMPSHIRE

July 5, 1946

JUL 8 1946
U. S. MAIL DIVISION
Dear Earl,

I received the draft of Minutes from Miss Olson and I return it herewith with ~~two~~ minor suggestions of wording and a suggested addition to cover the report which I made on the progress of Paul Ward in making purchases. Although no vote was taken it seems to me desirable that the record should include some such statement.

I hope you are having such delightfully cool weather as we are having here.

Very sincerely

Oliver Lyford

1171

July 8, 1946

Memorandum for Mr. Fowler:

In accordance with the decision that biographical material concerning appointees to Huachung should be sent to members of the Huachung Board, I am enclosing material concerning the following people who expect to sail shortly:

Miss Edith M. Hutton
The Rev. Alfred B. Starratt
Miss Margaret Sheets
Miss Lillian Weidenhammer
Dr. Paul L. Ward

Ada Chapman

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RFD

EAST JAFFREY

NEW HAMPSHIRE

July 10, 1946

JUL 12 1946
Dear Earl,

J. EARL FOWLER

I suppose you have received copies of the letters and other documents which Paul Ward sent to me under date of July 6 and which arrived here yesterday.

I am writing to him saying I have wondered what his middle name is and now I know it is "Thoroughness". I am fully satisfied with this procedure so far, as no doubt you are too.

I am planning to leave here on Wednesday July 17 for New York on a train arriving at 9:05 P.M. and expect to be there until Saturday morning. I shall have all of Thursday and Friday to work with you and Paul, - meaning mostly with Paul.

I hope to get a room at the Gale Club.

Yours etc.

Lyzford

1173

THE COLLEGES IN CHINA
FUKIEN CHRISTIAN UNIVERSITY
GINLING COLLEGE
HANGCHOW CHRISTIAN COLLEGE
HUA CHUNG COLLEGE
HWA NAN COLLEGE
LINGNAN UNIVERSITY
UNIVERSITY OF NANKING
ST. JOHN'S UNIVERSITY
UNIVERSITY OF SHANGHAI
SHANTUNG CHRISTIAN UNIVERSITY
SOOCHOW UNIVERSITY
WEST CHINA UNION UNIVERSITY
YENCHING UNIVERSITY

TEL. WATKINS 9-8703
CABLE: ABCHICOL

Associated Boards
for
Christian Colleges in China

中國基督教大學
聯合董事會

150 FIFTH AVENUE, NEW YORK 11, N. Y.

July 18, 1946

Huachung.

OFFICERS OF THE ASSOCIATED BOARDS

PRESIDENT
WYNN C. FAIRFIELD
VICE PRESIDENTS
J. H. ARNUP
ARTHUR V. DAVIS
SALLIE LOU MACKINNON
MILDRED H. MCAFEE
LLOYD S. RULAND
HENRY P. VAN DUSEN
TREASURER
E. M. MCBRIER
EXECUTIVE SECRETARY
EARLE H. BALLOU
ASSOCIATE TREASURER
C. A. EVANS
SECRETARIES
CHARLES H. CORBETT
MRS. W. PLUMER MILLS
VERNON B. RAMSEUR

Mr. Oliver S. Lyford
R. F. D.
East Jaffrey
New Hampshire

Dear Mr. Lyford:

The Harvard-Yenching Institute has forwarded to us the enclosed check of \$5,000 for Hua Chung College. This is designated for the Department of Chinese Literature and History for the current academic year. This was voted at the meeting of the Institute on November 19, 1945.

Thank you for your letter of July 12th. I am glad to know you are thoroughly enjoying your stay in New Hampshire.

Looking forward to seeing you on Monday, I am

Very sincerely yours,

C. A. Evans
C. A. EVANS

CAE/B
ENC.

Acknowledged July 26

Wrote Harvard-Yenching as follows:

I have received from Mr. C. A. Evans of the Associated Boards for Christian Colleges in China, your check, payable to Hua Chung College, and I understand this grant money is designated for the Department of Chinese Literature and History, for the current academic year. This check will be deposited in the Reserve Account of Central China College Foundation in the Nat. City Bank in New York and it will be subject to call from the College as may be required.

Permit me to express for the Hua Chung College and its Board of Trustees the deep appreciation for this continued interest in our work in China. Our people are now back on our Campus in Wanchang and it is expected that the new college year will open there on September 1st.

Yours very truly - Oliver S. Lyford

PARTICIPATING IN THE NATIONAL WAR FUND THROUGH UNITED CHINA RELIEF

1174

R.F.D. EAST JAFFREY

NEW HAMPSHIRE

July 27, 1946

JUL 29 1946

J. EARL FURLEY

National Council.
281 Fourth Ave.,
New York City.

Dear Friends,

I have mailed today to the National City Bank, check of Harvard-Yenching Institute dated July 17, for \$5,000, payable to Hua Chung College. I have endorsed the check for deposit in account of Central China College Foundation, Reserve Acct.

I enclose herewith the letter of Mr. Evans of Associated Boards, which explains this transaction.

Yours very truly,

Oliver S. Lyford

1175

Mr. Gurney
THE NATIONAL CITY BANK OF NEW YORK

55 WALL STREET

ADVICE OF CREDIT

NEW YORK 15, N. Y., 7/29/46

TO

ADVICE NO. R 22024

**CENTRAL CHINA COLLEGE FOUNDATION
RESERVE ACCOUNT, YUNNAN, CHINA
MAIL TO.. OLIVER S. LYFORD, TREASURER
R. F. D. EAST JAFFREY, NEW HAMPSHIRE**

WE HAVE CREDITED YOUR ACCOUNT

\$5,000.00

VALUE 7/29

*Harvard-Yenching
Grant - 1945-1946*

DEPOSITED BY **YOURSELVES**

[Signature]

THE NATIONAL CITY BANK OF NEW YORK

[Signature]

FT. 502 6 PARTS REV. 3-42
SC

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EAST JAFFREY

NEW HAMPSHIRE

JUL 30 1946

July 29, 1946

Dear Miss Olson,

I duly received Mr. Fowler's note of July 23 with three copies of the memorandum of July 22 relative to expenditures to be made by Mr. Ward. I am returning two copies, duly signed by me.

I also enclose a letter of July 24 from Mrs. Walter Allen with copy of letter of July 23 from Mr. Ward to Mr. Anderson. Had Mr. Fowler write to Mr. Anderson, as he intended to, regarding this £100 and his belief that a British donation of this amount should be used by Mr. Anderson instead of U.S. \$400 from New York? If so, please send copies of Mr. Fowler's letter (which he intended to write) to Mr. Ward, Mrs. Allen and myself.

If Mr. Fowler did not write such a letter, I think we should proceed as discussed by Mr. Ward

and myself, sending to the Midland Bank
in Westminster a draft for £400 to be
credited to Mr. Anderson. I assume that you
have copies of correspondence regarding this matter,
which preceded Ward's letter of July 23.

I hope this will be the only case where I
seem to have crossed Mr. Fowler's wires.

Yours very truly.

Oliver S. Lyford

Please return the Anderson and Allen letters.

Huachang University, Rehabilitation account to Aug. 1, 1946.

(8)

1. Transportation.

	Income.	
		57,000,000.
From Woman's Auxiliary Pe E. Church student moving	2,000,000.	
for services rendered	3,206,200.	
sale of gasoline and alcohol	701,500.	
		62,907,700.

Expenditure.

Ex main purchase of gasoline and alcohol	1,989,910.
trip to Kunming to arrange contracts	335,000.
packing of college apparatus and books	386,200.
carrying college " and books to trucks-Hsichow	135,000.
Yunnan Highway adm. rental 10 trucks	6,145,350.50
6 commercial trucks chartered Hsichow-Kunming	5,820,000.
Tips to drivers to Kunming	200,000.
Kunming expenses-	252,000.
railway Kunming to Chutsin	862,040.
Eastern Syndicate-15 trucks Chutsin to Changsha	25,928,500.
tips to drivers	350,000.
Changsha to Wuchang	6,372,442.
student board etc. en route	3,919,940.
faculty living allowance and independant travel	9,479,000.
miscellaneous expenses en route	1,074,276.10
	63,47,658.60
	439,958.60

deficit.

This account is incomplete as 12 boxes of apparatus and books are still on their way, having just arrived in Changsha. There will also be the matter of final adjustment of travel allowance with some members of the faculty who accepted reappointment while in Hsichow and have since sent in their resignations.

2. Repair account.

Dr. P. V. Taylor- Dec. 1945- Aug. 1, 1946. foreign salary.

spent to date on repairs C\$52,546,334. Of this C\$19,827,362. has been charged to the US\$ account as US\$9,913.68 with the balance carried only in C\$ at the moment.

3. Furniture and equipment account.

spent to date on this account C\$17,231,600 which has been charged to the US\$ account as US\$8,615.80

6. Faculty rehabilitation.

To date a total of C\$14,000,000 has been received on this account with a third payment of C\$7,000,000 to come in September. As faculty members are being paid this upon arrival in Wuchang and some have not yet arrived, the account is far from complete and as soon as it is complete a report will be made.

The money which was exchanged through the Shanghai office in March and April amounted to a total of US\$39,100.

This amount should be charged as follows:

land purchase	US\$12,929.97	12,929.97	
Repair	9,913.68	9,913.68	
Equipment, furniture	8,615.80	8,615.80	
Money from W.A. for student moving	1,000.00	1,000.00	
current account for operating exp. 1945-6.	6,640.55	6,640.55	
	39,100.00	39,100.00	

Sept. 9, 1946.

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John L. Lee
Treasurer.

Huachung

August 5, 1946

Mr. Oliver S. Lyford
New Lease
East Jaffrey, New Hampshire

Dear Mr. Lyford:

Thank you for your letter of July twenty-ninth to which I have been rather slow in replying. However, the correspondence here has been very heavy and I am very much behind in answering it.

I am returning the Anderson letter and the letter from Mrs. Walter Allen herewith. We have already paid for one piano and Mrs. Allen went down last Friday and approved a second.

In regard to Dr. Anderson, On July twenty-third Mr. Fowler requested the Finance Department to transfer one hundred pounds, sterling, to Mr. Anderson's bank account for the purchase of music books. However, as Mr. Fowler did not have Dr. Anderson's address he wrote to Dr. Ward that same day and requested that he notify Dr. Anderson that this had been done. I hope this is satisfactory.

I hope you are enjoying your days in New Hampshire. New York is stifling today!

With all good wishes.

Sincerely yours,

(Miss) Elaine Olson
Secretary to Mr. Fowler

efo
Encls.

1180

Lunenburg

EAST JAFFREY

NEW HAMPSHIRE

August 9, '46

Dear Miss Olson,

Please give the attached credit slip to Mr. Breiner's assistant.

It is quite a long time since we have heard anything from Hua Chung and if you get any word from them which tells how they are getting along, please send me copies of such paragraphs. Don't bother about complete copies of letters.

Mr. Ward is coming to this vicinity next week and we expect to have him and Mrs. Ward for dinner here after the 17th. I shall probably be in touch with him by phone before that.

Yours very truly

Oliver S. Lyford

1181

Mr. Greiner

HUA CHUNG COLLEGE

(Central China College)

WUCHANG, CHINA

Temporarily located at
HSICHOW, VIA TALI, YUNNAN

Office of the Associate Secretary
905-A YALE STATION
NEW HAVEN, CONN.

Mr. Greiner, *to you*
This was mailed on Aug 16 but
sent to a wrong address. It has just
come back to me and I am re-mailing it.
August 27. *O.S.L*

August 15, 1946

To the Members of the
Hua Chung Executive Committee

Herewith is enclosed a copy of letter of July 19 from Mr. John Coe. The data in this letter enables us to make an interim estimate of expenses and income in connection with the transportation of the College back to Wuchang and rehabilitation of the College and its personnel on the old campus. This estimate is summarized in the following pages.

The figures in the table should be considered in the light of the notes which follow them. We have ample evidence that the costs are being kept as low as possible under the circumstances.

The books and laboratory equipment, and some of the building equipment, are being purchased in the U. S. by Dr. Paul Ward with the advice of Dr. Wei, Mr. Fowler and Mr. Lyford. Thus far practically all the purchases in China are made locally.

Up to this date we have received very little information regarding the degree of comfort of the faculty and staff, or their state of mind. Lack of reference to these matters suggests that they are not too bad.

Oliver S. Lyford
Treasurer

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August 15, 1946

HUA CHUNG COLLEGE

ESTIMATED COST OF MOVING AND REHABILITATION

Equivalent in U. S. Currency

ESTIMATED EXPENSE

<u>ITEMS</u>	<u>BUDGET</u> <u>(See Note 1)</u>	<u>INCURRED</u> <u>BEFORE</u> <u>Nov. 1, 1946</u>	<u>TOTAL</u> <u>BEFORE</u> <u>Aug. 1, 1947</u>
1. Moving from Hsichow	US\$50,000.00	US \$31,500.00	US \$32,500.00
2. Repairs to Buildings	40,000.00	22,500.00	40,000.00
3. College Furnishings	40,000.00	20,000.00	30,000.00
4. Replacement of Books	60,000.00	27,000.00	60,000.00
5. Laboratory Equipment	40,000.00	32,000.00	40,000.00
6. Reequipment of Families	45,000.00	25,000.00	45,000.00
	<u>U.S.\$275,000.00</u>	<u>U.S.\$158,000.00</u>	<u>U.S. \$247,500.00</u>

ESTIMATED INCOME

<u>SOURCES</u>	<u>TO MEET</u> <u>BUDGET</u>	<u>REC'D. BEFORE</u> <u>Nov. 1, 1946</u>	<u>TOTAL BEFORE</u> <u>Aug. 1, 1947</u>
<u>Sustaining Missions</u>			
Episcopal Sources	U.S.\$110,000.00	US \$108,800.00	U.S.\$110,000.00
Evang. & Ref. "	5,000.00	5,000.00	5,000.00
British "	5,000.00	?	5,000.00
Total from Sustaining Missions	120,000.00	111,800.00	120,000.00
Harvard Yenching	10,000.00	10,000.00	10,000.00
Associated Boards	50,000.00	8,000.00	32,500.00
United China Relief	50,000.00	7,000.00	35,000.00
Chinese Government	45,000.00	50,000.00	50,000.00
Other Chinese Sources	?	?	?
	<u>US \$275,000.00</u>	<u>US \$186,800.00</u>	<u>US \$247,500.00</u>

(27)

NOTES

1. The budget estimate of expenses was adopted by the Executive Committee of the Board of Founders on April 24, 1946 "as our guide in the financing of the return of Hua Chung College to Wuchang and rehabilitation." The other figures in this statement have developed since that date. Most of them are subject to change when the records are completed.
2. The expenses and receipts have occurred in both U.S. and Chinese Currency with various rates of exchange. For comparative purposes all available figures have been reduced to U.S. currency at exchange of 2,000 to 1.
3. In view of all the existing circumstances, most of the cost estimated and not already incurred must be considered simply as being within the range of possibilities.
4. Because of the large burden of expense to be carried by Yale-in-China in rehabilitating the hospital and middle school and its limited resources, it is assumed in this estimate that that mission will be unable to assist in financing Hua Chung, beyond the usual contribution for operating expenses. Steps are under consideration which may modify this assumption.
5. The estimate does not include any capital expenditures for land or new buildings except replacements. All is for the restoration of the property existing before the war.
6. Certain small lots of land are being purchased as opportunity shall arise, in order to square the outline of the campus. These purchases are being financed from a building fund in hand before the war.
7. Neither does this estimate include any costs of operation of the College. Mr. Coe assumes that the operation expense of the College for the year 1946-47 will be about N.C.\$140 million and that this will be covered by U.S.\$60,000 from Western Sources, at exchange of 2,000 to 1 with the balance from Chinese sources. This would mean grants about as follows, in addition to the amounts indicated in the above table, and in addition to the sustenance of western personnel.

Episcopal Sources	US \$12,000.00
Evang. & Reform "	5,000.00
Yale-in-China	5,000.00
English Sources	<u>3,000.00</u>
	\$25,000.00
Harvard Yencheng	5,000.00
Associated Boards & U.C.R.	<u>30,000.00</u>
	<u>US \$60,000.00</u>

August 15, 1946

HUA CHUNG COLLEGE

ESTIMATED COST OF MOVING AND REHABILITATION

Equivalent in U. S. Currency

ESTIMATED EXPENSE

<u>ITEMS</u>	<u>BUDGET</u> (See Note 1)	<u>INCURRED</u> <u>BEFORE</u> <u>Nov. 1, 1946</u>	<u>TOTAL</u> <u>BEFORE</u> <u>Aug. 1, 1947</u>
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5. Laboratory Equipment	40,000.00	32,000.00	40,000.00
6. Reequipment of Families	45,000.00	25,000.00	45,000.00
	<u>U.S.\$275,000.00</u>	<u>U.S.\$158,000.00</u>	<u>U.S. \$247,500.00</u>

ESTIMATED INCOME

<u>SOURCES</u>	<u>TO MEET</u> <u>BUDGET</u>	<u>REC'D. BEFORE</u> <u>Nov. 1, 1946</u>	<u>TOTAL BEFORE</u> <u>Aug. 1, 1947</u>
<i>Received in NY</i> <u>Sustaining Missions</u>			
<i>105,000 = RPA 1,000 = MA</i> <u>Episcopal Sources</u>	U.S.\$110,000.00	US \$108,800.00	U.S.\$110,000.00
<u>Evang. & Ref. "</u>	5,000.00	5,000.00	5,000.00
<u>British "</u>	5,000.00	?	5,000.00
<u>Total from Sustaining Missions</u>	120,000.00	111,800.00	120,000.00
<i>Through associated boards in China 800 - Rec'd 7/15/46</i> <u>Harvard Yenching</u>	10,000.00	10,000.00	10,000.00
<u>Associated Boards</u>	50,000.00	8,000.00	32,500.00
<u>United China Relief</u>	50,000.00	7,000.00	35,000.00
<i>Received in China</i> <u>Chinese Government</u>	45,000.00	50,000.00	50,000.00
<u>Other Chinese Sources</u>	?	?	?
	<u>US \$275,000.00</u>	<u>US \$186,800.00</u>	<u>US \$247,500.00</u>

47

NOTES

1. The budget estimate of expenses was adopted by the Executive Committee of the Board of Founders on April 24, 1946 "as our guide in the financing of the return of Hua Chung College to Wuchang and rehabilitation." The other figures in this statement have developed since that date. Most of them are subject to change when the records are completed.
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Yale-in-China	5,000.00
English Sources	<u>3,000.00</u>
	\$25,000.00
Harvard Yencheng	5,000.00
Associated Boards & U.C.R.	<u>30,000.00</u>
	<u>US \$60,000.00</u>

Dr. Francis C.M. Wei, President, Hua Chung University, Wuchung, China October 23, 1946 ^{11/6}

Dear Dr. Wei:

I have received a number of letters from you, Dr. Bien and Mr. Coe which I have not answered but I will confine this letter to certain matters of immediate importance.

I have just filed the following cablegram which I hope will clarify the financial situation and enable you to decide about the purchase of the shop equipment, as well as other expenditures. Undoubtedly you will have received by this time my letter of September 10th with the enclosed copy of my report of August 15 to the Hua Chung Executive Committee, and also my letter of October 2 with its discussion of budgets and the state of mind of the American public regarding benevolences. The cablegram is as follows:

"OCTOBER 23, 1946

AMCHUMIS, HANKOW

HUACHUNG ANSWERING BIEN SEPTEMBER 25 COE 27 SHOP LIST VERY GOOD EXCEPT ITEMS FOUR TEN ELEVEN SELDOM USEFUL ITEM NINE TOO LARGE STOP CANNOT AUTHORIZE TOTAL MOVING AND REHABILITATION EXPENDITURE WESTERN FUNDS EXCEEDING AMERICAN TWO HUNDRED THIRTYFOUR THOUSAND WITHOUT FURTHER GRANTS OR USING RESERVES STOP WARD'S ESTIMATE WESTERN PURCHASES WHEN DELIVERED WUCHAN EQUIPMENT THIRTY THREE THOUSAND BOOKS TWENTY FIVE THOUSAND PLUS EQUIPMENT REQUISITIONED NOT PURCHASED TWELVE THOUSAND WITHOUT TELEPHONE EXCHANGE. LYFORD"

I discussed with Mr. Strauss, my engineer friend, the list of shop equipment sent by Dr. Bien and we both feel sure the equipment will fill your needs very well with the exception of Items 4, 10 and 11 which seem to us too heavy for your purposes and Item 9 for which a price of U.S.\$1,000 indicates measuring instruments of far greater range than seems necessary. Obviously with only long range impressions of your intentions, we recognize that we may be too conservative.

My first question is whether you had any such equipment before the war and, if not, how did you get along without it? In other words, is this a replacement of equipment formerly available in your own plant or elsewhere?

Another question is whether you can be sure of a good mechanic to operate this shop and care for it?

Assuming a net purchase price of U.S. \$3,500 at Shanghai for the equipment purchased from the CHERRA I would expect a figure of about \$7,000 for the total cost of the shop assembled on suitable foundations and properly housed at Wuchang. The motors for the American tools will probably be designed for operation at 110 volts, alternating, single phase, 60 cycles and you will have to have a suitable transformer to secure service from the local power company. In this connection I have a report which indicates that the Wuchang central power company was operated before the war at 40 cycles. Nearly every other city of any size in China is operated at 50 cycles. I wonder whether the new city power plant will not operate at 50 cycles? Motors built for 60 cycles, which is standard in the U.S., will operate quite well at 50 cycles with somewhat less capacity, but will not do very well at 40 cycles.

Now concerning the budget, I think we shall have to leave to you and your executive committee the responsibility of determining how the available funds shall be used. The so-called budget was arrived at in our office to be used as a guide in the absence of a budget proposed in China. The sheet of estimated expense and income dated August 15 gave our best guess as at that date as to where the budget income would come from. Omitting the last income item, which was the equivalent of the amount received from the Chinese government, the remainder, being the total expected from western sources, amounts to U.S.\$230,000. This includes U.S.\$100,000 from the Associated Boards and the U.C.R. (now known as the United Service for China, Inc.) Of this we have received only \$15,000 thus far, but it is understood that we shall have the remainder if, as and when it shall be available. I hope to be more sure about this after a meeting of the Executive Committee of the Associated Boards on November 4. At any rate, there is no warrant at present for incurring any rehabilitation expenses which will bring the total demand for western funds for moving and rehabilitation above U.S. \$234,000. The last \$4,000 is the amount which we expect from the American Council on Education.

Dr. Ward, in his letter No. 10 of October 18 to me (of which a copy is enclosed herewith) has adjusted his figures to provide for the excessive cost of unloading at Shanghai and transportation from Shanghai docks to Wuchang Campus according to our latest information. On this basis the general and scientific equipment purchased in the U.S. will cost, delivered at Wuchang, about U.S. \$33,000. In addition, there is equipment requisitioned but not yet purchased which will cost, delivered, about \$12,000, without including the telephone exchange. Then there are the expenditures contemplated in China as follows:

Power Unit from Kuming	U.S.\$1,000	
Gas Plant for Physics Dept.	1,500	
Making Physics apparatus	1,000	\$10,500
Machine Shop, as above	7,000	

October 23, 1946

total of these three groups of equipment is \$55,500 or \$15,500 above the budget total.

The total for books requisitioned to be purchased at present in the U.S. and in China is about \$25,000. If we assume that the total in the near future will not exceed \$35,000, there is still a probable unexpended amount of \$25,000 in the budget item for books.

I do not have enough information from Mr. Coe to judge of the probable cost of Items 2, 3 and 6 of the budget, but if the total of all moving and rehabilitation is not to exceed the budget total of \$275,000 obviously there must be enough saving in these four items which, when added to \$25,000 from the book item, will cover the \$15,500 excess in the probable cost of Item 5 plus the cost of the semi-permanent building which somebody has estimated to cost N.C. \$500,000. Inasmuch as most of the cost of moving and rehabilitation either has been incurred in China or will be incurred in U.S. currency, there is not much which will be benefitted by rising rates of exchange. However, there is the possibility of grants from Chinese sources which might add materially.

I have discussed this matter at length simply to help in making sure that enough money will be available to pay the bills as they become due. We have authorized the Shanghai office of the Domestic & Foreign Missions Society to honor your requisition up to a total of U.S. \$160,000. This consists of U.S. \$100,000 granted by the National Council plus U.S. \$60,000 from the Hua Chung Reserves. The latter item if needed is expected to be simply an advance against rehabilitation funds of similar amount to be secured from elsewhere, and if the Associated Boards and United Service to China come across with the totals which we expect, and if the budget total is not overrun, our hopes will be realized and the entire present amount of reserves will be ~~summed~~ carried into the future.

This discussion does not include land purchases which will be financed from the Building Fund. I do not think that the semi-permanent building should be financed from this fund.

I hope I have made everything clear in this very important matter and that I shall hear from you soon as to how you propose to grapple with the situation. Mr. Coe's letter indicates that the only answer will be an increase in the budget. If this shall prove to be the case we shall do our best to accomplish it. It will be very helpful to get Dr. Franklin's opinion after he visits Wuchang.

Very cordially yours,

O.S.T

Heard 1946 a

November 14, 1946

Dr. Arthur M. Sherman
242 East 19th Street
New York, New York

My dear Dr. Sherman:

I am sending you herewith a mimeographed copy of John Coe's letter to me of October fifteenth and also a carbon copy of his letter of the same date to which was attached a pencil sketch of the property discussed. I believe these are the two letters to which you refer in your report to the Trustees.

It does not seem to me necessary to send a copy of the second letter to each member of the Board but I would suggest that copies go to any persons in New York who may have an opinion about the advisability of securing property which Mr. Coe discusses.

I remember that when Bergamini's plans were received we had a discussion as to the wisdom of building large buildings on the plot of land which is so low that he had to plan the first floors so that they might be flooded to the extent of five or six feet. This has happened only at very infrequent intervals but, nevertheless, it is the history of river floods that they grow worse rather than better unless very extensive reservoirs are built to hold the water back. It seems to me that anyone in this vicinity who has definite impressions about this property should be consulted. I suggested to Mr. Fowler, for instance, that Mr. Taylor, the architect whom I consulted when the plans were first received, should have a chance to comment.

With kindest regards and best wishes.

Very sincerely yours,

Oliver S. Lyford

ASL:O
Encls.

1189

Nov 1946

November 18, 1946

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

My dear Mr. Lyford:

Dr. Sherman, Mr. Arthur Allen, and myself
are meeting to discuss the purchase of property
for Huachung at 3:30 p.m. on Friday afternoon,
November twenty-second. If you so desire we
would be very glad to have you sit in.

With very best wishes and kind regards.

Very sincerely yours,

J. Earl Fowler

JEF:0

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March 4, 1947

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

My dear Mr. Lyford:

I am enclosing a copy of letter received from John Coe,
and also the original letter from Dr. Francis Wei, which
just came in the mail today, for your information.

Would you be so kind as to return the letter from Dr.
Wei, as soon as it has served your purposes.

Best wishes and kind regards.

Very sincerely yours,

J. Earl Fowler

JEF:chh

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Progress Report

Handwritten notes

Hua Chung Rehabilitation a/c report to the end of March 1947 compiled from both New York and China figures.

This report deals with items II- V on the ~~original~~ original budget. Item I moving and item VI faculty rehabilitation have been largely covered from funds from the Associated Boards and as such are completed.

I Income for items II- V.

National Council	105,000.
Reformed Church Mission	5,000.
Associated Boards	8,000.
Mrs. Meigs	35.
American Council on Education Education	4,000.
Associated Boards- Received in China	10,000.
Balance of government grant	11,764.18
	<hr/>
	143,799.18

Expenditure.

II. Repairs	44,882.93
III. Furnishings	18,922.19
IV. Books- purchased by Ward	6,109.
" purchased in China	1,000.
V. Science Equipment- Ward	16,186.70
Freight etc. at Shanghai	414.10
Delivery etc. HANKOW*- Wuchang	221.85
	<hr/>
	87,736.77

Balance on hand 56,062.39

Purchases authorized and in cases waiting for delivery.

Ward Estimates cost delivered of additional books and apparatus on requisition or order	31,000.
library stacks from the States.	4,500.
additional furnishings in Wuchang, spring term	2,000.
" repairs	1,000.
for psychology Dr. Lo.	1,000.
science equipment on the field	2,000.
	<hr/>
	41,500.

As the book item has been seriously cut from the original estimate, it is recommended that the balance after the above items have been met be largely used for books.

180,000 Books 6/11
120,000 Science 4/11
20,000 General 1/11

} *Additional funds*

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Form 1207

CLASS OF SERVICE DESIRED

Fast Day Message	
Day Letter	
Night Message	
Night Letter	

Patrons should mark an X opposite the class of service desired; OTHERWISE THE TELEGRAM WILL BE TRANSMITTED AS A FAST DAY MESSAGE.

WESTERN UNION TELEGRAM



NEWCOMB CARLTON, PRESIDENT GEORGE W. E. ATKINS, FIRST VICE-PRESIDENT

Receiver's No.
Check
Time Filed

Send the following telegram, subject to the terms on back hereof, which are hereby agreed to.

Copy

April 4 19*47*

To Huachung University

Street and No. _____

Place Wuchang, (China)

Proposed expenditure for three building units approved

Lufford -

SENDER'S ADDRESS FOR ANSWER

SENDER'S TELEPHONE NUMBER

1193

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Form 1207

CLASS OF SERVICE DESIRED	
Fast Day Message	<input type="checkbox"/>
Day Letter	<input type="checkbox"/>
Night Message	<input type="checkbox"/>
Night Letter	<input type="checkbox"/>

Patrons should mark an X opposite the class of service desired; OTHERWISE THE TELEGRAM WILL BE TRANSMITTED AS A FAST DAY MESSAGE.

WESTERN UNION TELEGRAM



NEWCOMB CARLTON, PRESIDENT

GEORGE W. E. ATKINS, FIRST VICE-PRESIDENT

Receiver's No.
Check
Time Filed

Send the following telegram, subject to the terms on back hereof, which are hereby agreed to.

Copy

April 4

1947

To *Huachung University*

Street and No. _____

Place *Wuchang, (China)*

Proposed expenditure for three building units approved

Lyford -

SENDER'S ADDRESS FOR ANSWER

SENDER'S TELEPHONE NUMBER

1194

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May 6th., 1947.

Dr. William P. Fenn,
Field Secretary,
Associated Boards for
Christian Colleges in China,
169 Yuen Ming Yuen Road,
Shanghai.

[Copy for Trustees
c/o Mr. Oliver S. Lyford]

Dear Dr. Fenn,

Your letter of May 2nd, 1947 was received on May 4th. I am glad to know about the possibility of the Harvard-Yenching Institute being willing to help still further the Christian Colleges in the meeting of their urgent needs, and that we in Hua Chung University may send to you, in duplicate, a list of such needs as can be met by approximately US \$20500.00.

I have reported the contents of your letter to our University Senate in a special meeting, and after careful consideration they have voted to instruct me to present to you our request for US\$25,000.00 for the purchase of books from abroad to replace the heavy losses from our library during the Japanese occupation of Wuchang.

The Senate has considered many other urgent needs confronting us at present and in the near future, and has carefully weighed their relative importance and urgency. We need more scientific apparatus to re-equip our laboratories, which suffered seriously from the War; we need to build more temporary houses for our faculty and staff members, because large sections of the city of Wuchang have been destroyed and houses are difficult to rent even at high rental; we need to rebuild our Practice School, which is really the laboratory of our students in the School of Education, and we can enumerate other needs to increase the efficiency of our work in this new day. Our hostels, our library, laboratories and offices are not screened, and in the summer mosquitoes are a great menace to the health and working efficiency of our faculty and students here. But we feel that none of these needs are as urgent and important as the replacement of our library books for the use of the whole faculty and of all the students.

When we moved away from Wuchang in the summer of 1938 we moved in a great hurry. Only a few of the library books on the reserve shelves were moved out. The feeling at that time was that our American and British friends would be able to protect our property. Later developments proved that they were unable to do so. The books lost have not been recovered, because they were scattered, and according to some reports some of them were deliberately burnt. The losses

represent approximately 85% of our pre-war library, which used to be one of the best among the Christian Colleges.

More than a year ago the Hua Chung Board of Trustees in America adopted a budget for rehabilitation which included an item of US\$60,000.00 for the purchase of library books, as the first stage of our library rehabilitation, the total cost of rehabilitation of library books being estimated at US\$180,000.00. The other items for the first stage of our rehabilitation have been met so far, except this item for library books, for which we have been able to secure only approximately US\$35,000.00. Therefore, even for the first stage of our library rehabilitation we have to find US\$25,000.00, and the prospects of finding this amount in the near future are not encouraging. The inadequate supply of books for the library affects all the departments of our work, particularly those which depend largely upon books for instruction and research. These departments include those to which we attach cultural value.

For this reason we hope you may present our request for US\$25,000.00 to the Harvard-Yenching Institute, and ask its Board to give us its kind consideration.

Yours faithfully,

President.

FCMW:DC.

Hua

MAY 15 1947

Yale Club
Vanderbilt Avenue and Forty-fourth Street
New York 17, N. Y.

J. EARL HOWLE

May 14, 47

Dear Mr. Fowler,

It seems to me desirable to circulate my letter from Francis Wei and yours with certain paragraphs omitted, to all the members of the Hua Chung Board together with a letter (probably signed by Mr. Sherman) relating to the meeting of the United Board.

I am enclosing the copy of Wei's letter to you with indication of the paragraphs which do not relate to the College and therefore which might be omitted. I am also enclosing Wei's letter to me. I think we should have about 30 copies of each. I understand that you can have the mimeographing done in your office but if this is too much of a burden please send them to Miss Vanderbilt and I will pay the bill for Hua Chung.

I believe the union with the United Board will be good for Hua Chung but much

1197

will depend on how we in the Teaching
Committee carry on in the next few months.

Yours very truly,

Oliver S. Tyford.

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HUACHUNG UNIVERSITY

(Central China College)

WUCHANG, CHINA

*For
Mr. Fowler*

CO-OPERATING BOARDS

DOMESTIC AND FOREIGN MISSIONARY
SOCIETY OF THE EPISCOPAL CHURCH
BOARD OF FOREIGN MISSIONS OF THE
REFORMED CHURCH
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54 Dana Place, Englewood, N. J.
J. EARL FOWLER, *Acting Associate Secretary*
281 Fourth Ave., New York 10, N. Y.

May 28, 1947

Dear Dr. Lo:

I received your letter of May 24th and in accordance therewith I hand you herewith a check of The Domestic and Foreign Missionary Society for \$882.00. This amount is arrived at as follows:

Balance due you, as stated in my letter of April 22, 1947-	\$ 1,417.00
Additional amount voted by the Huachung Executive Committee on April 28 because of very unusual circumstances -	<u>400.00</u>
	1,817.00
Steamship tickets for yourself and family, being purchased by Mr. Fowler -	<u>935.00</u>
	\$ 882.00

I regret greatly that we cannot do more.

I am very glad that the eye operation was satisfactory and I do hope that the other eye will correct itself. My daughter Margaret, when a baby, had the same trouble but under Dr. Kirby's care has perfectly straight eyes today.

I am very sorry not to see you all again and I hope you will have a comfortable and happy trip back to China.

Very cordially yours,

Oliver S. Lyford

Oliver S. Lyford

OSL:r

*To
Prof. John C. T. Lo.
1120 ~~North~~ West Over St.
Lancaster,
Pa.*

1199

OLIVER SMITH LYFORD
54 DANA PLACE
ENGLEWOOD, NEW JERSEY

JUN 16 1947

J. EARL HOWELL

June 13th

Dear Earl,

I tried to get this memorandum to the Interim Committee as early as possible and therefore sent out the copies from Miss VanderVent's office without checking them myself. As a result your address was wrong on the envelop and the names of Thune and Libenstone were omitted. Both of these names were in the vote of the United Board.

I have notified both men of the mistake.

Sorry you did not receive your copy earlier.

Yours very sincerely,
Oliver

1200

AUG 18 1947

HUACHUNG UNIVERSITY

J. EARL FOWLER

(Central China College)

WUCHANG, CHINA

CO-OPERATING BOARDS

DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE EPISCOPAL CHURCH
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54 Dana Place, Englewood, N. J.
J. EARL FOWLER, *Acting Associate Secretary*
281 Fourth Ave., New York 10, N. Y.

August 17, 47

Dear Mrs. Hathaway.

Please see that Mr. Greiner and Mr. Fowler have the opportunity to see this letter soon after they return. I am sending a copy to Mr. Sherman.

John Coe and I are beginning to receive the annual reports from Paul Ward and I hope we shall have the annual report for 1946-47 before many days. I expect John Coe to be here for some days during the week of Aug. 25th

Yours sincerely,

Oliver Lyford

I shall be away from home from the morning of Aug 18 to the evening of Aug 22. Can be reached at Rivendale Farm Helke, N. Y.

November 18, 1947

Mr. Oliver Lyford
54 Dana Place
Englewood, New Jersey

My dear Mr. Lyford:

This is just to advise you that we have just placed the following orders for Dr. Paul Ward and you will want to make note of the estimated costs and charges.

Order for books placed with Book Store, estimated cost \$572.00 to be charged to Huachung Library Fund.

Two copies of A BRIEF COURSE IN ORGANIC CHEMISTRY to be charged to the University's current operating funds at an estimated cost of \$7.00.

Order for the Department of Psychology estimated at \$100.00 to be charged to the Operating Fund in 1947-48 budget. Ordered from The Psychological Corporation.

With very best wishes and kind regards.

Very sincerely yours,

J. Earl Fowler

efo

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DIRECTORS EXECUTIVE REQUESTS HUACHUNG COMMITTEE URGE EENTLEY
ASSIGN BERGAMINI BEFORE APRIL FOR HUACHUNG CAMPUS PLANNING

WEI

JAN 13 1948
J. EARL HUNTER

*Richard
3-5170*

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HUACHUNG UNIVERSITY

(Central China College)

WUCHANG, CHINA

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54 Dana Place, Englewood, N. J.
J. EARL FOWLER, *Acting Associate Secretary*
281 Fourth Ave., New York 10, N. Y.

January 13, 1948

Mr. John L. Coe
c/o American President Lines
311 California Street
San Francisco, California

My dear John:

I certainly have lost case with my family because I let you and Mary start west without seeing us again. I got another blast from them just this morning when I told them you have started for San Francisco. I hope you see how it is!

This letter will be typed and forwarded from "281", thanks to Earl Fowler and Mrs. Holloway.

I enclose a copy of the letter of December thirty-first from Dr. Wei to Dr. Sherman which is in answer to the latter's letter of December nineteenth to Dr. Wei, a copy of which you have. The thing which impresses me most about the correspondence so far is the harmony with which divergent points of view on different sides of the world have been discussed. There seems to be every possibility that the decision finally reached will be generally acceptable.

Dr. Sherman, Mr. Fowler and I have discussed briefly the contents of this letter of December thirty-first. You will note that it is advance information regarding the probably contents of the report which we shall receive soon, giving the consensus of opinion prevailing in the Senate. Copies of Dr. Wei's letter are being given to Dr. Lobenstine, Dr. Hume, Mr. Fowler, and myself, but Dr. Sherman suggests that others who do not know what has gone before may be confused if this letter and the final report should not agree.

Mr. Fowler will send at once, to our whole Huachung Board of Directors, notices of an important meeting to be held on Thursday, February sixth. This will allow more than the minimum period necessary for legal steps of the Board. This will be followed by a letter to each member as soon as this shall be received. We shall thus insure that all points of view are given careful consideration at the meeting. We certainly want to meet the views of the Senate as far as possible.

Recent information has come to us indicating that the political conditions throughout the Yangtze Area have worsened considerably since Dr. Wei's letter was sent. Therefore, the views of the Senate may

1204

January 13, 1948

change due to these conditions.

The minimum requirements listed by Dr. Wei are four to six new permanent faculty houses, the completion of the second half of the New Yen Hostel, and a new permanent hostel for men. These are all required because the number of students and faculty members has increased so much, a perfectly good reason if we are justified in making such an increase and if we may reasonably expect that the destructive effect of another war or rebellion will be no worse than in 1927 or the last war. This seems to be the first question to be considered by all interested parties.

The second question relates to the selection of an architect to develop an over-all plan for the new campus and the location on such a plan for these new buildings and the small new building for the Language School. Mr. Bergamini is so busy in the Philippines that there is very little chance that he can give the necessary time to Huachung. We may decide to recommend that negotiations proceed at once with one of the local architects mentioned in the letter. Do you know either of them and what is your opinion regarding them? It is possible to get Bergamini's opinion by having a copy of the plan sent to Bergamini at the same time as a copy is sent to us. I am sorry that Mr. Wu has left China.

So much for architecture. Now a few words about operating conditions:

I am balled up about scholarships and fellowships. This comes to a head because of the arrangements made with Richard Bieh. The general basis for such rewards was formulated by Dr. Wei and myself while he was in New York, but this did not include a method of insuring that the money would be available. A number of times a reference has been made in letters to a budget provision of \$600.00 each year, but so far as I know, no such item is included in the budgets offered by the Senate. For instance, the budget for 1947-48 does not include any such item. I have not reviewed the previous budgets, but I think none of them include this item. I would like to know your understanding about this. If there is no such item on the expense side of the budget and the income side is not large enough to cover it, the only place to find the funds is in the reserves or from special gifts. This was protected as long as your reserves increased every year, but under the present conditions this is just one more cause of the shrinkage of the reserves.

All such matters will be easier to clear up after you get back to Wuchang and get control of the figures.

I hope you both will remain well on the way to Wuchang and will arrive there in good season and without mishap.

Affectionately,

Oliver S. Lyford

OSL:O

P. S. Mrs. Holloway has just informed me she has already sent off the copy of the Dec. 31st letter.

1205

June 25, 1948

Mr. Oliver S. Lyford
Reverdale Inn
Delhi, New York

My dear Mr. Lyford:

Thank you for sending me a copy of your letter to Francis Wei. I will gladly hold this copy for you until you return in September.

You will be interested to know we have just received a cable from Dr. Wei saying the purchase of the Chekiang Guild property has been completed. They are having commencement today.

I hope you will have a most enjoyable and relaxing summer and will come back to the City in the fall feeling one hundred per cent better.

With every good wish.

Very cordially yours,

J. Earl Fowler
Associate Secretary

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FORM 6



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CONSIDERING ALL CIRCUMSTANCES APPROVE PROPOSED HUACHUNG

BUILDING PLANS

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1207

July 12, 1948

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

My dear Mr. Lyford:

This is just to advise you that we have received the following cable from Mr. Bergamini today:

"CONSIDERING ALL CIRCUMSTANCES APPROVE PROPOSED
HUA CHUNG BUILDING PLANS."

Hope you are enjoying a pleasant summer.

Very cordially yours,

J. Earl Fowler
Associate Secretary

JEF:O

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SEP 13 1948
J. EARL FOWLER

Big Wolf Lake.
Faust, N.Y.
Sept. 10, '48

Dear Earle,

This is just a few lines to say that we have decided to remain here until Sept. 30th. By that time I hope to be of some use although I am somewhat "edgy" still.

I would like to be of some use in effecting the transfer of the treasurer's functions to the United Board and otherwise adding to the cooperative functions of the two organizations. I hope I can be of use in otherwise.

Also I hope that, somehow, you have got some rest. I find that it takes a long time to accomplish this.

Please give my affectionate regards to all of my friends.

Yours very cordially,

Oliver S. Lyford

September 30, 1948

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

My dear Mr. Lyford:

I am terribly ashamed of myself for having neglected you and not having written to you long before this. As you know, I was away for the month of August and had a delightful vacation. I returned to my work full of "vim and vigor". I have needed all the energy I have had for this month has been hectic. Many missionary Bishops from our foreign mission fields, who attended the Lambeth Conference during the summer, have been passing through New York. I have especially had to give a great deal of time to some of the Japanese Bishops. The whole story in a nutshell is, I spend most of my time in conference and consultation so there has been very little time to do my regular work.

I have had several letters from Dr. Wei and John Coe and also the annual report. I will be looking forward to seeing you and I am sure you will be interested in reading the correspondence.

I hope you have had a delightful holiday and have returned to the City greatly refreshed.

With very best wishes and kind regards to you and your family.

Very cordially yours,

J. Earl Fowler

JEF:O

12 10

November 3, 1948

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

My dear Mr. Lyford:

I am enclosing herewith the second page of the copy of the letter which Dr. Wei wrote to me under date of October 5th. He left the second page out of the original letter and requested that I send you one of the second pages, as he sent a copy of that same letter to you.

I am also enclosing herewith a copy of Dr. Wei's letter to me under date of October 26th.

Very best wishes and kind regards.

Cordially yours,

J. Earl Fowler
Associate Secretary

JEF:chh

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C O P Y

THE BOARD OF INTERNATIONAL MISSIONS
Evangelical and Reformed Church

Executive Office
1505 Race Street
Philadelphia 2, Pa.

November 30, 1948

Mr. Oliver S. Lyford
54 Dana Place
Englewood, N.J.

Dear Mr. Lyford:

In response to a letter from Dr. McMullen, Executive Secretary of the United Board for Christian Colleges in China, as well as to a letter from the committee appointed to assist in raising an emergency fund for the support of Hua Chung University, I am happy to be able to enclose a check for \$6,500.00 from our Board of International Missions. As a matter of record, it should be said that our Board is indebted to the Commission on World Service of our denomination for making this special grant for this time of emergency.

Since our Board has a special responsibility for helping to support Hua Chung University, I am taking the liberty of sending this check directly to you as Treasurer of the Board of Trustees of Hua Chung University here in the United States. I am sure this will meet with the approval of Dr. McMullen as well as of Dr. Ruland.

With kind personal regards,

Fraternally yours,

(Signed) DOBBS F. EHLMAN
Executive Secretary.

dfe/hjc

cc: Dr. Robert McMullen
cc: Dr. Lloyd S. Ruland

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hua fill

HUACHUNG UNIVERSITY

(Central China College)

WUCHANG, CHINA

Mr. Fowler

CO-OPERATING BOARDS

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281 Fourth Ave., New York 10, N. Y.

December 3, 1948

Mr. C. A. Evans, Associate Treasurer
United Board for Christian Colleges in China
150 Fifth Avenue
New York, N.Y.

Dear Sir:

Enclosed please find check for \$6,500.00 from
Dr. Dobbs F. Ehlman of the Board of International Missions
of the Evangelical and Reformed Church; also a covering
letter of November 30 from Dr. Ehlman. You will note from
this letter that he desires to have this gift recorded as
having come to the United Board through the Board of Trustees
of Huachung University whose title has now been changed to
Huachung University Committee of United Board.

Yours very sincerely,

Oliver S. Lyford,
Treasurer

OSL:ir

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THE NATIONAL COUNCIL
Protestant Episcopal Church

CHURCH MISSIONS HOUSE, 281 FOURTH AVENUE, NEW YORK 10, N. Y.

OVERSEAS DEPARTMENT

The Rt. Rev. Jno. Boyd Bentley, D.D., Director
J. Earl Fowler, Associate Secretary
The Rev. Frank L. Titus, Ch (Lt. Col.) NYNG, Assistant Secretary

MAR 8 1949

J. EARL FOWLER

March 4, 1949

Mr. Oliver L. Lyford
54 Dana Place
Englewood, New Jersey

Dear Mr. Lyford:

I have just received a letter from John Coe in which he asks where the money for the purchase of the Chekiang Guild is to be drawn from. I would like to call to your attention the fact that this was left in the hands of the Interim Committee by the action of the Board of Trustees at their meeting in February 1948 and I can find no further record of any further action.

With every good wish.

Very cordially yours,

Earl

J. Earl Fowler

efo

P. S. I have already spoken to Dr. Sherman regarding this and he suggested that I see if you could throw some light on this.

March 7, 1949

Confirming telephone conversation of this morning and in accordance with discussion at the time we approved this purchase this payment should be drawn from the Proctor-Johnson Building Fund

Oliver L. Lyford

1214